# Santen Pharmaceutical Co., Ltd.

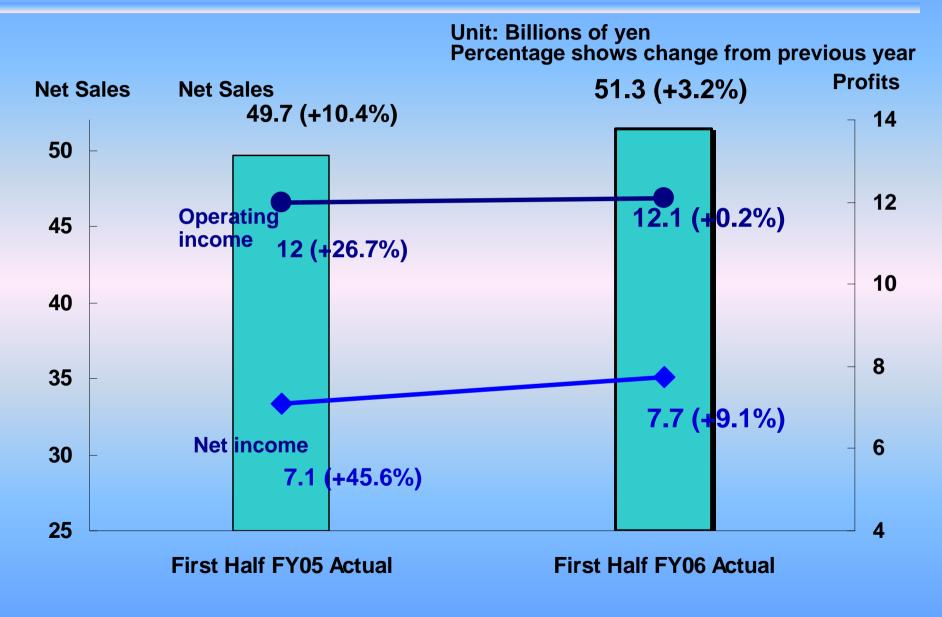
# Financial Performance and Outlook Half Year Ended September 30, 2006

November 2, 2006 Takakazu Morita Chairman and CEO

# **Highlights of the First Half FY2006**

- 1. In spite of NHI drug price reductions, Santen achieved the net sales of 51.3 billion yen, a 3.2% increase from the first half of FY2005
- 2. Operating profit was 12.1 billion yen, a 0.2% increase from the first half of FY2005
- 3. Net income was 7.7 billion yen, a 9.1% increase from the first half of FY2005
- 4. In R&D, four new drug candidates proceeded to next stages: DE-085, DE-089, DE-101 and DE-099
- 5. Takakazu Morita was appointed Chairman & CEO, and Akira Kurokawa as President & COO, effective June 27
- 6. Santen announced its 2006-2010 Medium-term Management Plan on July 25

### **First Half FY2006 Consolidated Sales and Profits**



# **Net Sales of First Half FY2006**

(Unit: Billion of yen)

	Japan		Overseas		Total	
	billion	% change from	billion	% change from	billion	% change from
	yen	previous year	yen	previous year	yen	previous year
Prescription Pharmaceuticals	40.9	0.7%	6.2	24.1%	47.1	3.3%
Ophthalmic	36.1	0.3%	6.0	22.8%	42.0	2.9%
Anti-rheumatic	4.7	4.3%	0.2	-	4.9	6.0%
Others	0.1	2.2%	0.0	-	0.2	7.5%
OTC eye drops	2.7	-1.0%	0.0	-	2.8	-0.7%
Medical device	0.3	-19.3%	0.0	-	0.3	-18.3%
Others	0.3	-29.3%	1.0	38.7%	1.3	16.7%
Total	44.1	0.2%	7.2	26.1%	51.4	3.2%

# **Net Sales of First Half FY2006**

### 1. Japan

#### Prescription Pharmaceuticals:

[Market] Contracted due to NHI drug price reduction

[Santen] Achieved net sales of 36.06 billion yen, a slight increase of 0.3% from the first half FY2005, by value-added promotional activities reflecting each medical institution's varied needs

### Anti-rheumatic Drugs:

[Market] DMARDs market contracted due to NHI drug price reduction

[Santen] Achieved net sales of 4.69 billion yen, a 6.0% increase from the first half FY2005 by further market penetration of our three products

### OTC Eye Drops:

[Market] Contracted due to mild allergy season

[Santen] Focused on the eye strain, blurred vision and cooling effect segments. Net sales were 2.73 billion yen, a 1.0% decline from the first half FY2005

### Medical Device:

[Market] A flattening trend with increase in the number of cataract surgery cases and intensified competition

[Santen] Net sales of 260 million yen, down 19.3% from the first half FY2005. Focused on preparations for the planned new product launch

### 2. Overseas:

[Market] Growing trend

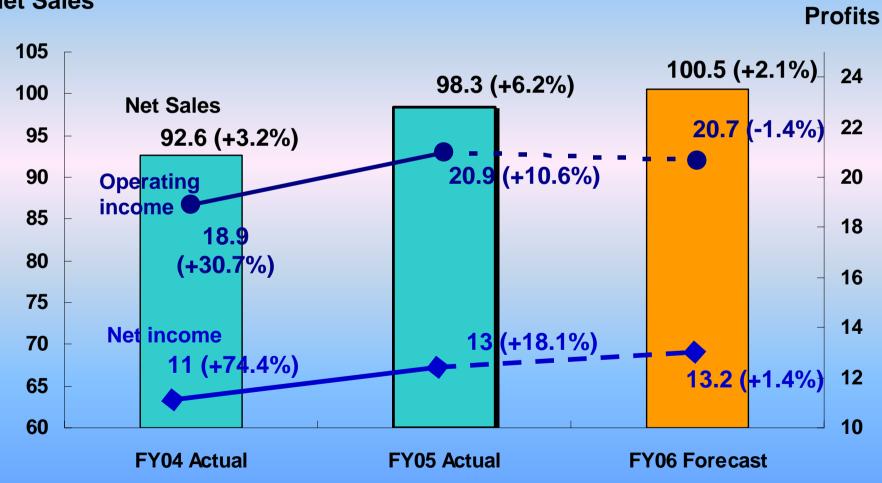
[Santen] Santen continues to be strong in Northern/Eastern Europe and Germany. Sales in the United States stabilized after distribution stock levels normalized last year. In Asia, sales continues to be positive in China and South Korea.

# Major New Drug Candidates (as of November 2006; <u>underline</u> shows progress from May 2006)

Generic name / development code	Indication	Category/Mechanism	Status	NDA
1) Tafluprost DE-085 (original)	Glaucoma and ocular hypertension	agonist. Promotes uveoscleral Europe: preparing for		Europe: Q4 FY06
2) Diquafosol tetrasodium DE-089 (in-licensed)	Dry eye			Q3 FY08
3) Olmesartan DE-092 (in-licensed)	Glaucoma and ocular hypertension	Angiotensin II AT <sub>1</sub> receptor antagonist. Promotes uveoscleral outflow	Japan, US & Europe: suspended	-
4) <i>Undetermined</i> DE-096 (original)	Rheumatoid arthritis and Diabetes Macular Edema	Inhibits production of TNF- alpha	Japan: P2a	-
5) Rivoglitazone DE-101 (in-licensed)	Dry eye	Corneal and conjunctival epithelial disorder	<u>US: P1</u>	-
6) Gefarnate DE-099 (original)	Dry eye	Corneal and conjunctival epithelial disorder	Japan: preparing for P2	-
7) Posterior IOL MD-14 (original)	Vision correction of aphakic eyes	Acrylic IOL Japan: approved Oct 06 US: preparing for application		-

## Forecast of FY2006

Unit: Billions of yen Percentage shows change from previous year



# **Forecast and Goals of FY2006**

## 1. Japan

NHI drug price reductions and competitors' new product launches are expected to continue. Santen strives to secure sales and profits by strengthening its competitiveness in our target segments and by defense against competitors.

## 2. Overseas

Santen aims to improve its position in the growing markets through reinforcement of value-added promotional activities.

## 3. R&D

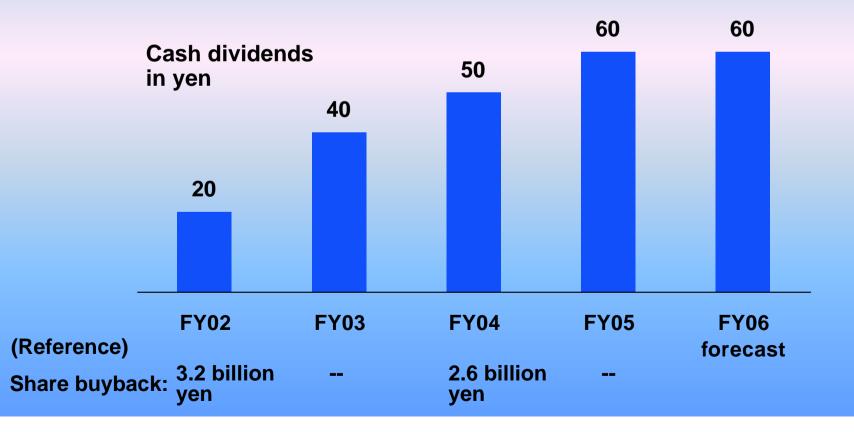
Leveraging our accelerated R&D processes, Santen works to enhance its new product pipeline by in-house drug discovery, collaboration with external sources and in-licensing.

## 4. Profits

Compared to FY2005, profits are expected to slightly decrease due to defense activities against competing products in Japan and increase in selling expense in China and Europe.

# **Policy for Return to Shareholders**

- Performance-based return of profits to shareholders
- Maintain and improve the level of cash dividends, considering the future demand of fund and financial forecasts
- Buyback and retirement of shares as an agile means of improving shareholder value and capital efficiency
- Dividend-on-equity ratio (DOE) of 5% by FY2010



Appendix: 2006-2010 Medium-term Management Plan Policies and Targets								
Mid-term Policies	Santen's Global Development: Creating new drug candidates and generating growth in promising regions by leveraging strengths							
1. Enhance the global strategic product pipeline	2. Generate growth mainly in Japan, Northern/Eastern Europe, Russia and China. Focus U.S. activities on clinical and business development	manufac- turing bases	4. Strengthen HR and organi- zational capabil- ities on a global basis					
Targets								
<ol> <li>Gain approval of product candidates currently in the process from preparation of clinical studies to new drug application</li> <li>Drug discovery through competitive and effective methods</li> <li>Effective collabo- rations through focused licensing</li> </ol>	<ul> <li>21. Japan</li> <li>Successful launch of new glaucoma, corneal and IOL products and early maximization of their product value</li> <li>Reinforce promotion for Hyalein and other existing products</li> <li>22. Northern/Eastern Europe and Russia</li> <li>Improve market position by existing products and in-license of European local products</li> <li>23. China</li> <li>Strengthen business base and competitiveness by start of local production; Further improvement of market position</li> <li>24. U.S.</li> <li>Focus on clinical development and business development</li> </ul>	<ul> <li>31. Formulate and implement plans to reorganize production lines</li> <li>32. Continue cost reduction</li> </ul>	<ul><li>41. Develop human resources</li><li>42. Reinforce and integrate organizations</li></ul>					

## Appendix: 2006-2010 Medium-term Financial Targets

### **Financial Targets for FY2010**

- Net sales: 115 billion yen+ (FY2005-10 CAGR 3%+)
- Operating income: 32 billion yen+ (FY2005-10 CAGR 8%+)
- Net income: 22 billion yen+
- ROE: 13%+
- R&D expense: approx. 16 billion yen

# **Forward-Looking Statements**

- Information given in this announcement and accompanying documentation contains certain forward-looking statements concerning forecasts, projections and plans whose realization is subject to risk and uncertainty from a variety of sources. Actual results may differ significantly from forecasts.
- Business performance and financial condition are subject to the effects of medical regulatory changes made by the governments of Japan and other nations concerning medical insurance, drug pricing and other systems, and to fluctuations in market variables such as interest rates and foreign exchange rates.
- The process of drug research and development from discovery to final approval and sales is long, complex and uncertain. Individual compounds are subject to a multitude of uncertainties, including the termination of clinical development at various stages and the non-approval of products after a regulatory filing has been submitted. Forecasts and projections concerning new products take into account assumptions concerning the development pipelines of other companies and any co-promotion agreements, existing or planned. The success or failure of such agreements could affect business performance and financial condition significantly.
- Business performance and financial conditions could be affected significantly by a substantial drop in sales of a major drug, either currently marketed or expected to be launched, due to termination of sales as a result of factors such as patent expiry and complications, product defects or unforeseen side effects. Santen Pharmaceutical also sells numerous products under sales and/or manufacturing license from other companies. Business performance could be affected significantly by changes in the terms and conditions of agreements and/or the nonrenewal of agreements.
- Santen Pharmaceutical is reliant on specific companies for supplies of certain raw materials used in production. Business performance could be affected significantly by the suspension or termination of supplies of such raw materials if such and event were to adversely affect supply capabilities for related final products.