



SANTEN PHARMACEUTICAL CO., LTD.

# Fact Book

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**Year Ended March 31, 2025**

**【Contact】**

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1. Santen Group has adopted International Financial Reporting Standards (IFRS) from the fiscal year ended March 31, 2015, for the purpose of enhancing the international comparability of its financial information.
2. The earnings forecasts and other forward-looking statements contained in this report are based on information currently available to the Company and on certain assumptions deemed to be reasonable by the Company. Actual results may differ from these forecasts due to various factors.
3. The fiscal year runs from April 1st to March 31st.

# Financial highlights

## ■ Consolidated financial summary

(JPY millions)

| (FY)                         | 2020    | 2021    | 2022    | 2023    | 2024    | Change  | 2025<br>Forecast |
|------------------------------|---------|---------|---------|---------|---------|---------|------------------|
| Revenue                      | 249,605 | 266,257 | 279,037 | 301,965 | 300,004 | -0.6%   | 294,000          |
| Operating profit/loss        | 12,187  | 35,886  | -3,090  | 38,541  | 46,880  | 21.6%   | 44,000           |
| Net profit/loss for the year | 9,126   | 27,189  | -14,983 | 26,703  | 35,853  | 34.3%   | 33,500           |
| Dividends per share (yen)    | 28      | 32      | 32      | 33      | 36      | 3yen    | 38               |
| Dividend payout ratio (%)    | 120.2   | 47.0    | —       | 45.5    | 34.6    | -10.9pt | 37.0             |
| Core operating profit        | 50,101  | 46,348  | 44,242  | 62,778  | 59,380  | -5.4%   | 54,000           |
| Core net profit for the year | 37,549  | 35,195  | 33,235  | 48,513  | 45,068  | -7.1%   | 41,200           |

## ■ Consolidated statement of financial position summary

(JPY millions)

| Year ended March 31    | 2021/3  | 2022/3  | 2023/3  | 2024/3  | 2025/3  | Change |
|------------------------|---------|---------|---------|---------|---------|--------|
| Total assets           | 405,285 | 459,976 | 421,179 | 435,699 | 409,277 | -6.1%  |
| Total equity           | 309,646 | 336,844 | 293,297 | 305,369 | 285,181 | -6.6%  |
| Interest-bearing debt* | 2,400   | 23,613  | 28,443  | 26,968  | 26,757  | -0.8%  |

\*Not including lease obligations

## ■ Consolidated financial indices

| Year ended March 31                                          | 2021/3 | 2022/3 | 2023/3 | 2024/3 | 2025/3 | Change |
|--------------------------------------------------------------|--------|--------|--------|--------|--------|--------|
| EPS (yen)                                                    | 23.30  | 68.07  | -38.60 | 72.59  | 103.98 | 43.2%  |
| Core EPS (yen)                                               | 94.09  | 88.16  | 85.86  | 132.13 | 129.36 | -2.1%  |
| BPS (yen)                                                    | 776.16 | 843.60 | 783.30 | 843.24 | 839.20 | -0.5%  |
| Debt equity ratio (times)                                    | 0.0    | 0.1    | 0.1    | 0.1    | 0.1    | 0.0pt  |
| PER (times)                                                  | 65.4   | 18.0   | -29.3  | 21.2   | 13.6   | -7.6pt |
| PBR (times)                                                  | 2.0    | 1.5    | 1.4    | 1.8    | 1.7    | -0.1pt |
| ROE (%)                                                      | 3.0    | 8.4    | -4.7   | 8.9    | 12.2   | 3.4pt  |
| ROA (%)                                                      | 2.2    | 6.3    | -3.4   | 6.2    | 8.5    | 2.3pt  |
| Total equity attributable to owners of the company ratio (%) | 76.5   | 73.4   | 69.8   | 70.2   | 69.9   | -0.3pt |
| Free cash flows (millions of yen)* <sup>1</sup>              | 15,004 | 10,203 | 12,558 | 61,963 | 49,909 | -19.5% |
| EBITDA (millions of yen)* <sup>2</sup>                       | 54,756 | 53,223 | 49,354 | 70,478 | 68,117 | -3.3%  |

\*<sup>1</sup> Free cash flow = (Net cash flows from operating activities)-(Capital payments for acquisition of property, plant and equipment, and intangible assets)

\*<sup>2</sup> EBITDA = (Operating profit) - (Other income) + (Other expenses) + (Depreciation and amortization)

## ■ Exchange rates

(Yen)

| (FY)               | 2020   | 2021   | 2022   | 2023   | 2024   | 2025<br>Forecast |
|--------------------|--------|--------|--------|--------|--------|------------------|
| Exchange rate: USD | 105.95 | 112.57 | 135.40 | 144.80 | 152.70 | 145.00           |
| : EUR              | 123.73 | 130.75 | 140.97 | 156.88 | 163.57 | 160.00           |
| : CNY              | 15.61  | 17.55  | 19.72  | 20.24  | 21.29  | 20.50            |

## Consolidated statements of income (5 years)

### ■Core basis

(JPY millions)

| (FY)                           | 2020           | 2021           | 2022           | 2023           | 2024           | Change       | 2025<br>Forecast |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|------------------|
| <b>Revenue</b>                 | <b>249,605</b> | <b>266,257</b> | <b>279,037</b> | <b>301,965</b> | <b>300,004</b> | <b>-0.6%</b> | <b>294,000</b>   |
| Cost of sales                  | -98,221        | -109,671       | -112,950       | -123,088       | -128,977       | 4.8%         | -123,000         |
| (Percent of revenue)           | 39.4%          | 41.2%          | 40.5%          | 40.8%          | 43.0%          | —            | 41.8%            |
| <b>Gross profit</b>            | <b>151,384</b> | <b>156,586</b> | <b>166,087</b> | <b>178,877</b> | <b>171,027</b> | <b>-4.4%</b> | <b>171,000</b>   |
| (Percent of revenue)           | 60.6%          | 58.8%          | 59.5%          | 59.2%          | 57.0%          | —            | 58.2%            |
| <b>Operating profit</b>        | <b>50,101</b>  | <b>46,348</b>  | <b>44,242</b>  | <b>62,778</b>  | <b>59,380</b>  | <b>-5.4%</b> | <b>54,000</b>    |
| (Percent of revenue)           | 20.1%          | 17.4%          | 15.9%          | 20.8%          | 19.8%          | —            | 18.4%            |
| <b>Net profit for the year</b> | <b>37,549</b>  | <b>35,195</b>  | <b>33,235</b>  | <b>48,513</b>  | <b>45,068</b>  | <b>-7.1%</b> | <b>41,200</b>    |
| (Percent of revenue)           | 15.0%          | 13.2%          | 11.9%          | 16.1%          | 15.0%          | —            | 14.0%            |
| ROE (%)                        | 12.3           | 10.9           | 10.5           | 16.2           | 15.2           | —            | 15               |

### ■IFRS

(JPY millions)

| (FY)                                                                 | 2020           | 2021           | 2022           | 2023           | 2024           | Change       | 2025<br>Forecast |
|----------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|------------------|
| <b>Revenue</b>                                                       | <b>249,605</b> | <b>266,257</b> | <b>279,037</b> | <b>301,965</b> | <b>300,004</b> | <b>-0.6%</b> | <b>294,000</b>   |
| Cost of sales                                                        | -98,221        | -109,671       | -112,950       | -123,256       | -128,977       | 4.6%         | -123,000         |
| (Percent of revenue)                                                 | 39.4%          | 41.2%          | 40.5%          | 40.8%          | 43.0%          | —            | 41.8%            |
| <b>Gross profit</b>                                                  | <b>151,384</b> | <b>156,586</b> | <b>166,087</b> | <b>178,709</b> | <b>171,027</b> | <b>-4.3%</b> | <b>171,000</b>   |
| (Percent of revenue)                                                 | 60.6%          | 58.8%          | 59.5%          | 59.2%          | 57.0%          | —            | 58.2%            |
| SG&A expenses                                                        | -79,554        | -84,499        | -96,257        | -91,529        | -87,967        | -3.9%        | -92,000          |
| (Percent of revenue)                                                 | 31.9%          | 31.7%          | 34.5%          | 30.3%          | 29.3%          | —            | 31.3%            |
| R&D expenses                                                         | -24,112        | -26,377        | -28,297        | -25,416        | -24,103        | -5.2%        | -25,000          |
| (Percent of revenue)                                                 | 9.7%           | 9.9%           | 10.1%          | 8.4%           | 8.0%           | —            | 8.5%             |
| Amortization on intangible<br>assets associated with<br>products     | -10,650        | -9,734         | -9,518         | -9,471         | -8,812         | -7.0%        | -8,700           |
| (Percent of revenue)                                                 | 4.3%           | 3.7%           | 3.4%           | 3.1%           | 2.9%           | —            | 3.0%             |
| Other income                                                         | 16,007         | 1,043          | 3,524          | 1,548          | 589            | -61.9%       | 700              |
| Other expenses                                                       | -40,889        | -1,133         | -38,629        | -15,301        | -3,854         | -74.8%       | -2,000           |
| <b>Operating profit/loss</b>                                         | <b>12,187</b>  | <b>35,886</b>  | <b>-3,090</b>  | <b>38,541</b>  | <b>46,880</b>  | <b>21.6%</b> | <b>44,000</b>    |
| (Percent of revenue)                                                 | 4.9%           | 13.5%          | —              | 12.8%          | 15.6%          | —            | 15.0%            |
| Finance income                                                       | 1,346          | 2,543          | 1,153          | 1,572          | 4,002          | 154.6%       | 1,300            |
| Finance expenses                                                     | -1,488         | -1,209         | -1,499         | -2,664         | -2,716         | 2.0%         | -1,400           |
| Share of loss of<br>investments accounted for<br>using equity method | -358           | -1,604         | -2,362         | -7,575         | -685           | -91.0%       | —                |
| <b>Profit/loss before tax</b>                                        | <b>11,688</b>  | <b>35,616</b>  | <b>-5,799</b>  | <b>29,874</b>  | <b>47,481</b>  | <b>58.9%</b> | <b>43,900</b>    |
| (Percent of revenue)                                                 | 4.7%           | 13.4%          | —              | 9.9%           | 15.8%          | —            | 14.9%            |
| Income tax expenses                                                  | -2,562         | -8,427         | -9,184         | -3,171         | -11,628        | 266.7%       | -10,400          |
| <b>Net profit/loss for the year</b>                                  | <b>9,126</b>   | <b>27,189</b>  | <b>-14,983</b> | <b>26,703</b>  | <b>35,853</b>  | <b>34.3%</b> | <b>33,500</b>    |
| (Percent of revenue)                                                 | 3.7%           | 10.2%          | —              | 8.8%           | 12.0%          | —            | 11.4%            |
| Net profit attributable to<br>Owners of the company                  | 9,311          | 27,218         | -14,948        | 26,642         | 36,256         | 36.1%        | 34,000           |
| Non-controlling interests                                            | -185           | -29            | -35            | 60             | -403           | -766.9%      | -500             |
| ROE (%)                                                              | 3.0            | 8.4            | -4.7           | 8.9            | 12.2           | —            | 12               |

# Quarterly consolidated statements of income

## ■Core basis

(JPY millions)

|                                  | FY2023        |               |               |               |                | FY2024        |               |               |               |                | FY2025         |
|----------------------------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|----------------|----------------|
|                                  | Q1            | Q2            | Q3            | Q4            | Full           | Q1            | Q2            | Q3            | Q4            | Full           | Full Forecast  |
| <b>Revenue</b>                   | <b>72,389</b> | <b>73,417</b> | <b>77,027</b> | <b>79,133</b> | <b>301,965</b> | <b>74,771</b> | <b>71,633</b> | <b>76,369</b> | <b>77,232</b> | <b>300,004</b> | <b>294,000</b> |
| YoY                              | 10.5%         | 15.8%         | 8.7%          | -0.1%         | 8.2%           | 3.3%          | -2.4%         | -0.9%         | -2.4%         | -0.6%          | -2.0%          |
| Cost of sales                    | -29,968       | -29,376       | -32,089       | -31,656       | -123,088       | -32,005       | -31,502       | -34,135       | -31,335       | -128,977       | -123,000       |
| YoY                              | 5.5%          | 6.8%          | 8.6%          | 15.1%         | 9.0%           | 6.8%          | 7.2%          | 6.4%          | -1.0%         | 4.8%           | -4.6%          |
| (Percent of revenue)             | 41.4%         | 40.0%         | 41.7%         | 40.0%         | 40.8%          | 42.8%         | 44.0%         | 44.7%         | 40.6%         | 43.0%          | 41.8%          |
| <b>Gross profit</b>              | <b>42,422</b> | <b>44,041</b> | <b>44,938</b> | <b>47,477</b> | <b>178,877</b> | <b>42,766</b> | <b>40,131</b> | <b>42,233</b> | <b>45,897</b> | <b>171,027</b> | <b>171,000</b> |
| YoY                              | 14.3%         | 22.7%         | 8.7%          | -8.3%         | 7.7%           | 0.8%          | -8.9%         | -6.0%         | -3.3%         | -4.4%          | -0.0%          |
| (Percent of revenue)             | 58.6%         | 60.0%         | 58.3%         | 60.0%         | 59.2%          | 57.2%         | 56.0%         | 55.3%         | 59.4%         | 57.0%          | 58.2%          |
| <b>Operating profit</b>          | <b>15,542</b> | <b>15,990</b> | <b>17,756</b> | <b>13,489</b> | <b>62,778</b>  | <b>15,882</b> | <b>13,857</b> | <b>13,916</b> | <b>15,725</b> | <b>59,380</b>  | <b>54,000</b>  |
| YoY                              | 46.6%         | 173.3%        | 65.9%         | -21.1%        | 41.9%          | 2.2%          | -13.3%        | -21.6%        | 16.6%         | -5.4%          | -9.1%          |
| (Percent of revenue)             | 21.5%         | 21.8%         | 23.1%         | 17.0%         | 20.8%          | 21.2%         | 19.3%         | 18.2%         | 20.4%         | 19.8%          | 18.4%          |
| <b>Net profit for the period</b> | <b>12,792</b> | <b>13,068</b> | <b>13,743</b> | <b>8,909</b>  | <b>48,513</b>  | <b>12,523</b> | <b>10,663</b> | <b>10,599</b> | <b>11,282</b> | <b>45,068</b>  | <b>41,200</b>  |
| YoY                              | 65.2%         | 176.8%        | 58.2%         | -26.3%        | 46.0%          | -2.1%         | -18.4%        | -22.9%        | 26.6%         | -7.1%          | -8.6%          |
| (Percent of revenue)             | 17.7%         | 17.8%         | 17.8%         | 11.3%         | 16.1%          | 16.7%         | 14.9%         | 13.9%         | 14.6%         | 15.0%          | 14.0%          |

## ■IFRS

(JPY millions)

|                                                                | FY2023        |               |               |               |                | FY2024        |               |               |               |                | FY2025         |
|----------------------------------------------------------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|----------------|----------------|
|                                                                | Q1            | Q2            | Q3            | Q4            | Full           | Q1            | Q2            | Q3            | Q4            | Full           | Full Forecast  |
| <b>Revenue</b>                                                 | <b>72,389</b> | <b>73,417</b> | <b>77,027</b> | <b>79,133</b> | <b>301,965</b> | <b>74,771</b> | <b>71,633</b> | <b>76,369</b> | <b>77,232</b> | <b>300,004</b> | <b>294,000</b> |
| YoY                                                            | 10.5%         | 15.8%         | 8.7%          | -0.1%         | 8.2%           | 3.3%          | -2.4%         | -0.9%         | -2.4%         | -0.6%          | -2.0%          |
| Cost of sales                                                  | -30,024       | -29,431       | -32,145       | -31,656       | -123,256       | -32,005       | -31,502       | -34,135       | -31,335       | -128,977       | -123,000       |
| YoY                                                            | 5.7%          | 7.0%          | 8.8%          | 15.1%         | 9.1%           | 6.6%          | 7.0%          | 6.2%          | -1.0%         | 4.6%           | -4.6%          |
| (Percent of revenue)                                           | 41.5%         | 40.1%         | 41.7%         | 40.0%         | 40.8%          | 42.8%         | 44.0%         | 44.7%         | 40.6%         | 43.0%          | 41.8%          |
| <b>Gross profit</b>                                            | <b>42,365</b> | <b>43,986</b> | <b>44,881</b> | <b>47,477</b> | <b>178,709</b> | <b>42,766</b> | <b>40,131</b> | <b>42,233</b> | <b>45,897</b> | <b>171,027</b> | <b>171,000</b> |
| YoY                                                            | 14.1%         | 22.6%         | 8.6%          | -8.3%         | 7.6%           | 0.9%          | -8.8%         | -5.9%         | -3.3%         | -4.3%          | -0.0%          |
| (Percent of revenue)                                           | 58.5%         | 59.9%         | 58.3%         | 60.0%         | 59.2%          | 57.2%         | 56.0%         | 55.3%         | 59.4%         | 57.0%          | 58.2%          |
| SG&A expenses                                                  | -21,066       | -22,108       | -21,575       | -26,780       | -91,529        | -21,379       | -20,835       | -22,489       | -23,265       | -87,967        | -92,000        |
| YoY                                                            | 8.4%          | -3.3%         | -7.0%         | -12.9%        | -4.9%          | 1.5%          | -5.8%         | 4.2%          | -13.1%        | -3.9%          | 5.1%           |
| (Percent of revenue)                                           | 29.1%         | 30.1%         | 28.0%         | 33.8%         | 30.3%          | 28.6%         | 29.1%         | 29.4%         | 30.1%         | 29.3%          | 31.3%          |
| R&D expenses                                                   | -6,301        | -6,159        | -5,747        | -7,207        | -25,416        | -5,504        | -5,440        | -5,829        | -7,330        | -24,103        | -25,000        |
| YoY                                                            | -11.2%        | -14.1%        | -22.5%        | 8.9%          | -10.2%         | -12.6%        | -11.7%        | 1.4%          | 1.7%          | -5.2%          | 3.7%           |
| (Percent of revenue)                                           | 8.7%          | 8.4%          | 7.5%          | 9.1%          | 8.4%           | 7.4%          | 7.6%          | 7.6%          | 9.5%          | 8.0%           | 8.5%           |
| Amortization on intangible assets associated with products     | -2,329        | -2,370        | -2,383        | -2,389        | -9,471         | -2,433        | -2,071        | -2,133        | -2,174        | -8,812         | -8,700         |
| YoY                                                            | -8.8%         | -9.2%         | 15.7%         | 4.2%          | -0.5%          | 4.5%          | -12.6%        | -10.5%        | -9.0%         | -7.0%          | -1.3%          |
| (Percent of revenue)                                           | 3.2%          | 3.2%          | 3.1%          | 3.0%          | 3.1%           | 3.3%          | 2.9%          | 2.8%          | 2.8%          | 2.9%           | 3.0%           |
| Other income                                                   | 303           | 908           | 155           | 182           | 1,548          | 63            | 143           | 177           | 205           | 589            | 700            |
| Other expenses                                                 | -222          | -1,907        | -4,273        | -8,900        | -15,301        | -357          | -1,211        | -638          | -1,648        | -3,854         | -2,000         |
| <b>Operating profit</b>                                        | <b>12,750</b> | <b>12,350</b> | <b>11,058</b> | <b>2,383</b>  | <b>38,541</b>  | <b>13,155</b> | <b>10,718</b> | <b>11,322</b> | <b>11,685</b> | <b>46,880</b>  | <b>44,000</b>  |
| YoY                                                            | 53.0%         | —             | 24.6%         | -66.2%        | —              | 3.2%          | -13.2%        | 2.4%          | 390.3%        | 21.6%          | -6.1%          |
| (Percent of revenue)                                           | 17.6%         | 16.8%         | 14.4%         | 3.0%          | 12.8%          | 17.6%         | 15.0%         | 14.8%         | 15.1%         | 15.6%          | 15.0%          |
| Finance income <sup>*1</sup>                                   | 1,050         | 152           | 486           | 321           | 1,572          | 702           | 307           | 516           | 2,579         | 4,002          | 1,300          |
| Finance expenses <sup>*1</sup>                                 | -168          | -486          | -703          | 1,744         | -2,664         | -407          | -636          | -368          | -1,407        | -2,716         | -1,400         |
| Share of loss of investments accounted for using equity method | -764          | -809          | -1,357        | -4,645        | -7,575         | —             | —             | —             | -685          | -685           | —              |
| <b>Profit/loss before tax</b>                                  | <b>12,868</b> | <b>11,207</b> | <b>9,484</b>  | <b>-3,685</b> | <b>29,874</b>  | <b>13,450</b> | <b>10,389</b> | <b>11,471</b> | <b>12,172</b> | <b>47,481</b>  | <b>43,900</b>  |
| YoY                                                            | 41.8%         | —             | 26.3%         | —             | —              | 4.5%          | -7.3%         | 20.9%         | -430.3%       | 58.9%          | -7.5%          |
| (Percent of revenue)                                           | 17.8%         | 15.3%         | 12.3%         | —             | 9.9%           | 18.0%         | 14.5%         | 15.0%         | 15.8%         | 15.8%          | 14.9%          |
| Income tax expenses                                            | -2,456        | -2,344        | -2,179        | 3,808         | -3,171         | -2,843        | -2,291        | -2,826        | -3,667        | -11,628        | -10,400        |
| <b>Net profit for the period</b>                               | <b>10,412</b> | <b>8,862</b>  | <b>7,305</b>  | <b>123</b>    | <b>26,703</b>  | <b>10,607</b> | <b>8,097</b>  | <b>8,644</b>  | <b>8,505</b>  | <b>35,853</b>  | <b>33,500</b>  |
| YoY                                                            | 55.5%         | —             | 23.2%         | -88.9%        | —              | 1.9%          | -8.6%         | 18.3%         | —             | 34.3%          | -6.6%          |
| (Percent of revenue)                                           | 14.4%         | 12.1%         | 9.5%          | 0.2%          | 8.8%           | 14.2%         | 11.3%         | 11.3%         | 11.0%         | 12.0%          | 11.4%          |
| Net profit attributable to Owners of the company               | 10,414        | 8,866         | 7,332         | 30            | 26,642         | 10,633        | 8,139         | 8,693         | 8,791         | 36,256         | 34,000         |
| Non-controlling interests                                      | -2            | -4            | -27           | 93            | 60             | -26           | -42           | -49           | -286          | -403           | -500           |

\*1 YTD amount does not match QTD because net amount of foreign exchange gains or losses and others is recorded as either financial income or financial expenses at YTD.

## Revenue details (5 years)

| ■Revenue by business segment                 |         |         |         |         |         | (JPY millions)            |                    |
|----------------------------------------------|---------|---------|---------|---------|---------|---------------------------|--------------------|
| (FY)                                         | 2020    | 2021    | 2022    | 2023    | 2024    | 2025<br>Forecast          |                    |
| Prescription pharmaceuticals                 | 234,687 | 249,579 | 260,235 | 281,025 | 276,810 | 270,068                   |                    |
| YoY                                          | 4.5%    | 6.3%    | 4.3%    | 8.0%    | -1.5%   | -2.4%                     |                    |
| OTC pharmaceuticals                          | 9,410   | 9,780   | 10,628  | 11,242  | 11,578  | 11,577                    |                    |
| YoY                                          | -21.8%  | 3.9%    | 8.7%    | 5.8%    | 3.0%    | -0.0%                     |                    |
| Medical devices                              | 4,037   | 5,184   | 6,257   | 7,767   | 9,745   | 10,321                    |                    |
| Others                                       | 1,471   | 1,714   | 1,919   | 1,931   | 1,872   | 2,034                     |                    |
| Total                                        | 249,605 | 266,257 | 279,037 | 301,965 | 300,004 | 294,000                   |                    |
| YoY                                          | 3.3%    | 6.7%    | 4.8%    | 8.2%    | -0.6%   | -2.0%                     |                    |
| [Japan (location basis)]                     |         |         |         |         |         | (JPY millions)            |                    |
| (FY)                                         | 2020    | 2021    | 2022    | 2023    | 2024    | 2025<br>Forecast          |                    |
| Prescription pharmaceuticals                 | 155,807 | 159,705 | 162,770 | 160,161 | 148,625 | 137,031                   |                    |
| YoY                                          | 4.7%    | 2.5%    | 1.9%    | -1.6%   | -7.2%   | -7.8%                     |                    |
| OTC pharmaceuticals                          | 9,058   | 9,185   | 9,595   | 10,096  | 10,607  | 10,810                    |                    |
| YoY                                          | -22.7%  | 1.4%    | 4.5%    | 5.2%    | 5.1%    | 1.9%                      |                    |
| Medical devices                              | 2,926   | 3,139   | 3,264   | 3,585   | 4,376   | 4,527                     |                    |
| Others                                       | 1,343   | 1,604   | 1,744   | 1,766   | 1,702   | 1,741                     |                    |
| Total                                        | 169,133 | 173,633 | 177,373 | 175,608 | 165,310 | 154,109                   |                    |
| YoY                                          | 2.5%    | 2.7%    | 2.2%    | -1.0%   | -5.9%   | -6.8%                     |                    |
| ■Revenue by overseas region (location basis) |         |         |         |         |         | (JPY millions)            |                    |
| (FY)                                         | 2020    | 2021    | 2022    | 2023    | 2024    | 2024<br>Post-<br>change*1 | 2025<br>Forecast*1 |
| China                                        | 23,349  | 27,197  | 21,546  | 29,858  | 28,927  | 29,855                    | 33,625             |
| YoY                                          | 4.6%    | 16.5%   | -20.8%  | 38.6%   | -3.1%   | —                         | 12.6%              |
| Asia (Not including China)                   | 17,216  | 19,813  | 24,118  | 28,666  | 30,097  | 29,169                    | 31,430             |
| YoY                                          | 4.4%    | 15.1%   | 21.7%   | 18.9%   | 5.0%    | —                         | 7.8%               |
| EMEA*2                                       | 37,896  | 42,899  | 52,513  | 64,756  | 74,322  | 74,322                    | 74,255             |
| YoY                                          | 2.5%    | 13.2%   | 22.4%   | 23.3%   | 14.8%   | —                         | -0.1%              |
| Americas                                     | 2,011   | 2,715   | 3,488   | 3,078   | —       | —                         | —                  |
| YoY                                          | 173.5%  | 35.0%   | 28.5%   | -11.8%  | —       | —                         | —                  |
| Total                                        | 80,472  | 92,624  | 101,665 | 126,357 | 133,346 | 133,346                   | 139,310            |
| YoY                                          | 5.1%    | 15.1%   | 9.8%    | 24.3%   | 5.5%    | 5.5%                      | 4.5%               |
| Overseas business sales ratio                | 32.2%   | 34.8%   | 36.4%   | 41.8%   | 44.4%   | 44.4%                     | 47.4%              |
| ■Contribution profit by region*3             |         |         |         |         |         | (JPY millions)            |                    |
| (FY)                                         | 2020    | 2021    | 2022    | 2023    | 2024    | 2024<br>Post-<br>change*1 | 2025<br>Forecast*1 |
| Japan                                        | 70,039  | 66,166  | 70,327  | 68,890  | 58,510  | 58,510                    | 51,350             |
| YoY                                          | -0.1%   | -5.5%   | 6.3%    | -2.0%   | -15.1%  | —                         | -12.2%             |
| (Percent of revenue)                         | 41.4%   | 38.1%   | 39.6%   | 39.2%   | 35.4%   | 35.4%                     | 33.3%              |
| China                                        | 9,693   | 11,568  | 6,660   | 11,824  | 11,722  | 12,258                    | 13,255             |
| YoY                                          | -4.5%   | 19.3%   | -42.4%  | 77.5%   | -0.9%   | —                         | 8.1%               |
| (Percent of revenue)                         | 41.5%   | 42.5%   | 30.9%   | 39.6%   | 40.5%   | 41.1%                     | 39.4%              |
| Asia (Not including China)                   | 6,893   | 8,254   | 10,352  | 12,496  | 13,991  | 13,455                    | 13,653             |
| YoY                                          | 20.4%   | 19.7%   | 25.4%   | 20.7%   | 12.0%   | —                         | 1.5%               |
| (Percent of revenue)                         | 40.0%   | 41.7%   | 42.9%   | 43.6%   | 46.5%   | 46.1%                     | 43.4%              |
| EMEA                                         | 11,373  | 14,348  | 18,049  | 25,501  | 30,171  | 30,171                    | 27,900             |
| YoY                                          | 14.3%   | 26.2%   | 25.8%   | 41.3%   | 18.3%   | —                         | -7.5%              |
| (Percent of revenue)                         | 30.0%   | 33.4%   | 34.4%   | 39.4%   | 40.6%   | 40.6%                     | 37.6%              |
| Americas                                     | -2,555  | -4,396  | -4,490  | -258    | —       | —                         | —                  |
| YoY                                          | —       | —       | —       | —       | —       | —                         | —                  |
| (Percent of revenue)                         | —       | —       | —       | —       | —       | —                         | —                  |

<sup>\*1</sup> For FY2025 forecast, Hong Kong is accounted for in the China segment as opposed to the Asia segment as it had been the case previous to this change. As a reference, FY2024 actual results take this into consideration. The year-on-year growth rate for FY2025 forecast is calculated taking into account this change.

<sup>\*2</sup> Europe, the Middle East and Africa

<sup>\*3</sup> Deducting cost of sales and expenses related to revenue generation from regional revenue. Regional revenue related to regional business are used to calculate contribution profit and regional revenue may differ from revenue (location basis) in the above chart. In FY2023, there was a large gap between these revenues in Americas because of streamlining and regional revenue to calculate contribution profit was JPY 1.9 billion. Reorganization in overseas in FY2023 reflects to contribution profits from FY2023. Annual impact in FY2023: China JPY 0.5 billion. Asia JPY 0.6 billion, EMEA JPY 2.5 billion.

## Quarterly revenue details

### ■Revenue by business segment

(JPY millions)

|                              | FY2023 |        |        |        |         | FY2024 |        |        |        |         | FY2025        |
|------------------------------|--------|--------|--------|--------|---------|--------|--------|--------|--------|---------|---------------|
|                              | Q1     | Q2     | Q3     | Q4     | Full    | Q1     | Q2     | Q3     | Q4     | Full    | Full Forecast |
| Prescription pharmaceuticals | 67,183 | 68,209 | 71,622 | 74,010 | 281,025 | 69,257 | 65,731 | 70,320 | 71,502 | 276,810 | 270,068       |
| YoY                          | 9.9%   | 17.1%  | 8.1%   | -0.8%  | 8.0%    | 3.1%   | -3.6%  | -1.8%  | -3.4%  | -1.5%   | -2.4%         |
| OTC pharmaceuticals          | 2,886  | 3,028  | 2,911  | 2,417  | 11,242  | 2,703  | 3,216  | 3,066  | 2,594  | 11,578  | 11,577        |
| YoY                          | 21.3%  | -7.1%  | 15.5%  | -2.1%  | 5.8%    | -6.3%  | 6.2%   | 5.3%   | 7.3%   | 3.0%    | -0.0%         |
| Medical devices              | 1,884  | 1,689  | 1,955  | 2,239  | 7,767   | 2,360  | 2,206  | 2,481  | 2,697  | 9,745   | 10,321        |
| Others                       | 435    | 491    | 538    | 467    | 1,931   | 451    | 480    | 502    | 438    | 1,872   | 2,034         |
| Total                        | 72,389 | 73,417 | 77,027 | 79,133 | 301,965 | 74,771 | 71,633 | 76,369 | 77,232 | 300,004 | 294,000       |
| YoY                          | 10.5%  | 15.8%  | 8.7%   | -0.1%  | 8.2%    | 3.3%   | -2.4%  | -0.9%  | -2.4%  | -0.6%   | -2.0%         |

### [Japan (location basis)]

(JPY millions)

|                              | FY2023 |        |        |        |         | FY2024 |        |        |        |         | FY2025        |
|------------------------------|--------|--------|--------|--------|---------|--------|--------|--------|--------|---------|---------------|
|                              | Q1     | Q2     | Q3     | Q4     | Full    | Q1     | Q2     | Q3     | Q4     | Full    | Full Forecast |
| Prescription pharmaceuticals | 37,126 | 36,177 | 40,839 | 46,019 | 160,161 | 36,613 | 34,471 | 35,910 | 41,631 | 148,625 | 137,031       |
| YoY                          | -4.4%  | 9.9%   | 3.5%   | -10.7% | -1.6%   | -1.4%  | -4.7%  | -12.1% | -9.5%  | -7.2%   | -7.8%         |
| OTC pharmaceuticals          | 2,628  | 2,737  | 2,562  | 2,169  | 10,096  | 2,461  | 2,924  | 2,795  | 2,427  | 10,607  | 10,810        |
| YoY                          | 22.7%  | -6.5%  | 13.5%  | -4.4%  | 5.2%    | -6.4%  | 6.8%   | 9.1%   | 11.9%  | 5.1%    | 1.9%          |
| Medical devices              | 870    | 813    | 947    | 955    | 3,585   | 1,088  | 1,039  | 1,081  | 1,168  | 4,376   | 4,527         |
| Others                       | 393    | 456    | 477    | 441    | 1,766   | 391    | 442    | 446    | 424    | 1,702   | 1,741         |
| Total                        | 41,016 | 40,182 | 44,825 | 49,584 | 175,608 | 40,553 | 38,876 | 40,231 | 45,650 | 165,310 | 154,109       |
| YoY                          | -3.0%  | 8.6%   | 4.2%   | -10.0% | -1.0%   | -1.1%  | -3.2%  | -10.3% | -7.9%  | -5.9%   | -6.8%         |

### ■Revenue by overseas region (location basis)

(JPY millions)

|                               | FY2023 |        |        |        |         | FY2024 |        |        |        |         | FY2025                         |
|-------------------------------|--------|--------|--------|--------|---------|--------|--------|--------|--------|---------|--------------------------------|
|                               | Q1     | Q2     | Q3     | Q4     | Full    | Q1     | Q2     | Q3     | Q4     | Full    | Full Post-change <sup>*1</sup> |
| China                         | 6,583  | 8,542  | 7,451  | 7,282  | 29,858  | 7,791  | 8,178  | 7,124  | 5,833  | 28,927  | 29,855                         |
| YoY                           | 81.3%  | 35.1%  | 16.9%  | 39.5%  | 38.6%   | 18.4%  | -4.3%  | -4.4%  | -19.9% | -3.1%   | —                              |
| Asia (Not including China)    | 6,106  | 7,817  | 8,019  | 6,724  | 28,666  | 7,326  | 7,308  | 7,643  | 7,820  | 30,097  | 29,169                         |
| YoY                           | 7.5%   | 32.4%  | 28.8%  | 6.6%   | 18.9%   | 20.0%  | -6.5%  | -4.7%  | 16.3%  | 5.0%    | —                              |
| EMEA <sup>*2</sup>            | 17,802 | 15,703 | 15,805 | 15,447 | 64,756  | 18,601 | 17,002 | 21,022 | 17,697 | 74,322  | 74,322                         |
| YoY                           | 36.3%  | 20.4%  | 9.3%   | 29.3%  | 23.3%   | 4.5%   | 8.3%   | 33.0%  | 14.6%  | 14.8%   | —                              |
| Americas                      | 883    | 1,173  | 927    | 96     | 3,078   | —      | —      | —      | —      | —       | —                              |
| YoY                           | 0.1%   | 5.8%   | 16.9%  | -86.4% | -11.8%  | —      | —      | —      | —      | —       | —                              |
| Total                         | 31,373 | 33,234 | 32,201 | 29,549 | 126,357 | 33,718 | 32,488 | 35,789 | 31,350 | 133,346 | 133,346                        |
| YoY                           | 34.9%  | 26.0%  | 15.6%  | 22.2%  | 24.3%   | 7.5%   | -2.2%  | 11.1%  | 6.1%   | 5.5%    | 5.5%                           |
| Overseas business sales ratio | 43.3%  | 45.3%  | 41.8%  | 37.3%  | 41.8%   | 45.1%  | 45.4%  | 46.9%  | 40.6%  | 44.4%   | 44.4%                          |

### ■Contribution profit by region<sup>\*3</sup>

(JPY millions)

|                            | FY2023 |        |        |        |        | FY2024 |        |        |        |        | FY2025                         |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------------------------|
|                            | Q1     | Q2     | Q3     | Q4     | Full   | Q1     | Q2     | Q3     | Q4     | Full   | Full Post-change <sup>*1</sup> |
| Japan                      | 15,190 | 13,720 | 17,070 | 22,909 | 68,890 | 13,676 | 13,080 | 12,411 | 19,343 | 58,510 | 58,510                         |
| YoY                        | -10.8% | 11.3%  | 9.9%   | -10.0% | -2.0%  | -10.0% | -4.7%  | -27.3% | -15.6% | -15.1% | —                              |
| (Percent of revenue)       | 37.0%  | 34.1%  | 38.1%  | 46.2%  | 39.2%  | 33.7%  | 33.6%  | 30.9%  | 42.4%  | 35.4%  | 35.4%                          |
| China                      | 2,408  | 3,851  | 3,119  | 2,446  | 11,824 | 3,005  | 3,383  | 3,008  | 2,327  | 11,722 | 12,258                         |
| YoY                        | 134.7% | 121.3% | 29.9%  | 63.9%  | 77.5%  | 24.8%  | -12.2% | -3.6%  | -4.9%  | -0.9%  | —                              |
| (Percent of revenue)       | 36.6%  | 45.1%  | 41.9%  | 33.6%  | 39.6%  | 38.6%  | 41.4%  | 42.2%  | 39.9%  | 40.5%  | 41.1%                          |
| Asia (Not including China) | 2,676  | 3,751  | 3,565  | 2,504  | 12,496 | 3,356  | 3,493  | 3,385  | 3,757  | 13,991 | 13,455                         |
| YoY                        | 6.7%   | 49.0%  | 33.2%  | -5.5%  | 20.7%  | 25.4%  | -6.9%  | -5.0%  | 50.1%  | 12.0%  | —                              |
| (Percent of revenue)       | 43.8%  | 48.0%  | 44.5%  | 37.2%  | 43.6%  | 45.8%  | 47.8%  | 44.3%  | 48.0%  | 46.5%  | 46.1%                          |
| EMEA                       | 7,490  | 7,036  | 6,016  | 4,960  | 25,501 | 6,998  | 6,348  | 9,859  | 6,966  | 30,171 | 30,171                         |
| YoY                        | 64.1%  | 38.1%  | 14.8%  | 57.2%  | 41.3%  | -6.6%  | -9.8%  | 63.9%  | 40.5%  | 18.3%  | —                              |
| (Percent of revenue)       | 42.1%  | 44.8%  | 38.1%  | 32.1%  | 39.4%  | 37.6%  | 37.3%  | 46.9%  | 39.4%  | 40.6%  | 40.6%                          |
| Americas                   | -365   | -159   | 86     | 180    | -258   | —      | —      | —      | —      | —      | —                              |
| YoY                        | —      | —      | —      | —      | —      | —      | —      | —      | —      | —      | —                              |
| (Percent of revenue)       | —      | —      | 9.2%   | 188.8% | —      | —      | —      | —      | —      | —      | —                              |

<sup>\*1</sup> For FY2025 forecast, Hong Kong is accounted for in the China segment as opposed to the Asia segment as it had been the case previous to this change. As a reference, FY2024 actual results take this into consideration. The year-on-year growth rate for FY2025 forecast is calculated taking into account this change.

<sup>\*2</sup> Europe, the Middle East and Africa

<sup>\*3</sup> Deducting cost of sales and expenses related to revenue generation from regional revenue. Regional revenue related to regional business are used to calculate contribution profit and regional revenue may differ from revenue (location basis) in the above chart. In FY2023, there was a large gap between these revenues in Americas because of streamlining and regional revenue to calculate contribution profit was JPY 1.9 billion. Reorganization in overseas in FY2023 reflects to contribution profits from FY2023. Annual impact in FY2023: China JPY 0.5 billion. Asia JPY 0.6 billion, EMEA JPY 2.5 billion.

## Revenue details (5 years)

### ■ Revenue of major products

(JPY millions)

| Brand name                                                                           | Region | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | Change  | FY2025 Forecast*1 |
|--------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|---------|-------------------|
| Glaucoma and ocular hypertension                                                     |        |        |        |        |        |        |         |                   |
| Cosopt                                                                               | Total  | 20,877 | 21,752 | 23,702 | 25,609 | 26,799 | 4.6%    | 24,850            |
|                                                                                      | Japan  | 6,940  | 5,650  | 4,675  | 3,955  | 2,530  | -36.0%  | 1,361             |
|                                                                                      | Asia   | 4,462  | 5,157  | 6,110  | 6,882  | 7,017  | 2.0%    | 7,014             |
|                                                                                      | EMEA   | 9,475  | 10,945 | 12,917 | 14,772 | 17,252 | 16.8%   | 16,379            |
| Tapros                                                                               | Total  | 17,915 | 18,423 | 18,744 | 18,521 | 16,461 | -11.1%  | 15,386            |
|                                                                                      | Japan  | 8,709  | 8,409  | 7,761  | 5,937  | 3,316  | -44.1%  | 2,759             |
|                                                                                      | China  | 602    | 1,170  | 1,045  | 1,774  | 2,421  | 36.5%   | 1,864             |
|                                                                                      | Asia   | 1,907  | 2,077  | 2,277  | 2,386  | 2,388  | 0.1%    | 2,704             |
| Tapcom                                                                               | EMEA   | 6,696  | 6,767  | 7,660  | 8,424  | 8,336  | -1.0%   | 8,059             |
|                                                                                      | Total  | 6,036  | 6,971  | 8,202  | 9,234  | 9,661  | 4.6%    | 9,712             |
|                                                                                      | Japan  | 2,604  | 2,738  | 2,649  | 2,192  | 1,562  | -28.8%  | 1,201             |
|                                                                                      | China  | —      | —      | —      | —      | —      | —       | 193               |
| Eybelis                                                                              | Asia   | 546    | 815    | 1,051  | 1,332  | 1,581  | 18.7%   | 1,580             |
|                                                                                      | EMEA   | 2,886  | 3,417  | 4,502  | 5,710  | 6,519  | 14.2%   | 6,738             |
|                                                                                      | Total  | 2,536  | 3,420  | 4,156  | 4,846  | 5,291  | 9.2%    | 5,504             |
|                                                                                      | Japan  | 2,516  | 3,304  | 3,905  | 4,345  | 4,625  | 6.4%    | 4,612             |
| Catiolanze                                                                           | Asia   | 20     | 116    | 251    | 430    | 666    | 54.9%   | 885               |
|                                                                                      | Total  | —      | —      | —      | —      | 141    | —       | 1,109             |
|                                                                                      | EMEA   | —      | —      | —      | —      | 141    | —       | 1,109             |
|                                                                                      | Total  | —      | —      | 27     | 192    | 911    | 375.4%  | 1,798             |
| Rocklatan/Roclanda                                                                   | Asia   | —      | —      | —      | —      | 4      | —       | 23                |
|                                                                                      | EMEA   | —      | —      | 27     | 192    | 908    | 373.5%  | 1,775             |
|                                                                                      | Total  | —      | —      | —      | —      | —      | —       | —                 |
|                                                                                      | EMEA   | —      | —      | —      | —      | —      | —       | —                 |
| Dry eye                                                                              |        |        |        |        |        |        |         |                   |
| Diquas                                                                               | Total  | 14,403 | 18,835 | 16,368 | 12,610 | 11,134 | -11.7%  | 9,493             |
|                                                                                      | Japan  | 12,283 | 13,342 | 11,639 | 6,832  | 6,501  | -4.9%   | 4,848             |
|                                                                                      | China  | 717    | 4,074  | 2,772  | 3,315  | 2,499  | -24.6%  | 2,072             |
|                                                                                      | Asia   | 1,404  | 1,419  | 1,957  | 2,463  | 2,135  | -13.3%  | 2,573             |
| Diquas LX                                                                            | Total  | —      | —      | 4,620  | 13,251 | —      | -100.0% | 4,131             |
|                                                                                      | Japan  | —      | —      | 4,620  | 13,251 | —      | -100.0% | 4,131             |
|                                                                                      | Total  | 18,420 | 17,779 | 14,781 | 17,134 | 16,896 | -1.4%   | 15,886            |
|                                                                                      | Japan  | 6,967  | 6,466  | 5,718  | 5,184  | 4,690  | -9.5%   | 3,368             |
| Hyalein                                                                              | China  | 9,259  | 8,943  | 6,433  | 8,808  | 8,269  | -6.1%   | 8,407             |
|                                                                                      | Asia   | 2,194  | 2,370  | 2,630  | 3,142  | 3,936  | 25.3%   | 4,111             |
|                                                                                      | Total  | 4,529  | 5,856  | 6,839  | 12,105 | 11,290 | -6.7%   | 12,132            |
|                                                                                      | Asia   | 890    | 1,106  | 1,549  | 1,933  | 2,140  | 10.7%   | 2,215             |
| Ikervis                                                                              | EMEA   | 3,638  | 4,750  | 5,290  | 10,172 | 9,149  | -10.1%  | 9,777             |
|                                                                                      | Total  | 3,062  | 3,230  | 4,010  | 4,526  | 4,324  | -4.5%   | 4,490             |
|                                                                                      | China  | —      | —      | —      | 73     | 204    | 179.2%  | 679               |
|                                                                                      | Asia   | 256    | 467    | 441    | 623    | 787    | 26.2%   | 808               |
| Cationorm                                                                            | EMEA   | 1,969  | 2,078  | 2,626  | 2,923  | 3,080  | 5.4%    | 3,003             |
|                                                                                      | Total  | —      | —      | —      | —      | —      | —       | —                 |
|                                                                                      | China  | —      | —      | —      | —      | —      | —       | —                 |
|                                                                                      | EMEA   | —      | —      | —      | —      | —      | —       | —                 |
| Allergy                                                                              |        |        |        |        |        |        |         |                   |
| Alesion (including Alesion, Alesion LX, Alesion cream, Epinastine and Epinastine LX) | Total  | 32,752 | 29,392 | 33,550 | 29,489 | 31,702 | 7.5%    | 26,861            |
|                                                                                      | Japan  | 32,733 | 29,286 | 33,400 | 29,305 | 31,393 | 7.1%    | 26,504            |
|                                                                                      | Asia   | 19     | 106    | 149    | 184    | 309    | 68.4%   | 357               |
|                                                                                      | EMEA   | —      | —      | —      | —      | —      | —       | —                 |
| Verkazia                                                                             | Total  | 178    | 633    | 914    | 1,491  | 1,821  | 22.1%   | 2,267             |
|                                                                                      | China  | —      | —      | —      | —      | —      | —       | 145               |
|                                                                                      | Asia   | —      | —      | —      | —      | —      | —       | —                 |
|                                                                                      | EMEA   | 162    | 585    | 748    | 1,181  | 1,799  | 52.3%   | 2,121             |
| Intravitreal VEGF inhibitor                                                          |        |        |        |        |        |        |         |                   |
| EYLEA <sup>2</sup> (Including EYLEA 8mg)                                             | Total  | 64,454 | 72,484 | 71,257 | 72,716 | 78,052 | 7.3%    | 71,575            |
|                                                                                      | Japan  | 64,454 | 72,484 | 71,257 | 72,716 | 78,052 | 7.3%    | 71,575            |
|                                                                                      | Total  | 12,650 | 11,712 | 11,381 | 14,703 | 13,641 | -7.2%   | 13,393            |
|                                                                                      | Japan  | 1,971  | 1,754  | 1,285  | 1,126  | 679    | -39.7%  | 420               |
| Cravit                                                                               | China  | 7,927  | 6,966  | 6,309  | 8,837  | 8,384  | -5.1%   | 8,287             |
|                                                                                      | Asia   | 1,722  | 1,866  | 2,380  | 3,240  | 3,003  | -7.3%   | 3,086             |
|                                                                                      | EMEA   | 1,029  | 1,126  | 1,408  | 1,499  | 1,576  | 5.1%    | 1,600             |
|                                                                                      | Total  | —      | —      | —      | —      | —      | —       | —                 |
| Slowing Myopia progression                                                           | Japan  | —      | —      | —      | —      | —      | —       | 1,413             |
|                                                                                      | EMEA   | —      | —      | —      | —      | —      | —       | 193               |
|                                                                                      | Total  | —      | —      | —      | —      | —      | —       | 1,606             |
|                                                                                      | EMEA   | —      | —      | —      | —      | —      | —       | 193               |

\*1 For FY2025 forecast, Hong Kong is accounted for in the China segment as opposed to the Asia segment as it had been the case previous to this change.

\*2 Co-promoted product of Bayer Yakuhin, Ltd. (MAH)

(JPY millions)

| Brand name           | Region | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | Change | FY2025 Forecast <sup>*1</sup> |
|----------------------|--------|--------|--------|--------|--------|--------|--------|-------------------------------|
| Medical devices      |        |        |        |        |        |        |        |                               |
| PRESERFLO MicroShunt | Total  | 892    | 1,612  | 2,429  | 4,144  | 6,053  | 46.1%  | 7,007                         |
|                      | Japan  | —      | —      | 94     | 758    | 1,680  | 121.5% | 1,746                         |
|                      | Asia   | —      | —      | 9      | 65     | 120    | 83.1%  | 157                           |
|                      | EMEA   | 892    | 1,612  | 2,326  | 3,320  | 4,253  | 28.1%  | 5,050                         |
| OTC pharmaceuticals  | Total  | 9,410  | 9,780  | 10,628 | 11,242 | 11,578 | 3.0%   | 11,577                        |
|                      | Japan  | 9,058  | 9,185  | 9,595  | 10,096 | 10,607 | 5.1%   | 10,810                        |
|                      | Asia   | 352    | 588    | 771    | 836    | 786    | -5.9%  | 767                           |

## Quarterly revenue details

### ■Revenue of major products

(JPY millions)

| Brand name                                                                           | Region | FY2023 |       |       |        |        | FY2024 |       |       |        |        | FY2025                      |
|--------------------------------------------------------------------------------------|--------|--------|-------|-------|--------|--------|--------|-------|-------|--------|--------|-----------------------------|
|                                                                                      |        | Q1     | Q2    | Q3    | Q4     | Full   | Q1     | Q2    | Q3    | Q4     | Full   | Full Forecast <sup>*1</sup> |
| Glaucoma and ocular hypertension                                                     |        |        |       |       |        |        |        |       |       |        |        |                             |
| Cosopt                                                                               | Total  | 6,294  | 6,346 | 6,543 | 6,426  | 25,609 | 7,191  | 6,879 | 6,367 | 6,362  | 26,799 | 24,850                      |
|                                                                                      | Japan  | 1,121  | 947   | 1,080 | 807    | 3,955  | 825    | 716   | 577   | 413    | 2,530  | 1,361                       |
|                                                                                      | Asia   | 1,643  | 1,692 | 1,779 | 1,768  | 6,882  | 1,848  | 1,691 | 1,760 | 1,719  | 7,017  | 7,014                       |
|                                                                                      | EMEA   | 3,530  | 3,706 | 3,684 | 3,851  | 14,772 | 4,518  | 4,472 | 4,030 | 4,231  | 17,252 | 16,379                      |
| Tapros                                                                               | Total  | 4,884  | 4,725 | 4,460 | 4,452  | 18,521 | 4,252  | 4,279 | 4,395 | 3,535  | 16,461 | 15,386                      |
|                                                                                      | Japan  | 1,973  | 1,425 | 1,512 | 1,027  | 5,937  | 986    | 912   | 854   | 565    | 3,316  | 2,759                       |
|                                                                                      | China  | 320    | 516   | 398   | 540    | 1,774  | 606    | 564   | 602   | 650    | 2,421  | 1,864                       |
|                                                                                      | Asia   | 532    | 575   | 643   | 635    | 2,386  | 552    | 613   | 617   | 606    | 2,388  | 2,704                       |
|                                                                                      | EMEA   | 2,058  | 2,210 | 1,907 | 2,249  | 8,424  | 2,109  | 2,191 | 2,321 | 1,715  | 8,336  | 8,059                       |
| Tapcom                                                                               | Total  | 2,360  | 2,378 | 2,282 | 2,215  | 9,234  | 2,453  | 2,421 | 2,481 | 2,307  | 9,661  | 9,712                       |
|                                                                                      | Japan  | 689    | 565   | 541   | 397    | 2,192  | 454    | 420   | 404   | 284    | 1,562  | 1,201                       |
|                                                                                      | China  | —      | —     | —     | —      | —      | —      | —     | —     | —      | —      | 193                         |
|                                                                                      | Asia   | 296    | 308   | 360   | 367    | 1,332  | 377    | 370   | 424   | 410    | 1,581  | 1,580                       |
|                                                                                      | EMEA   | 1,374  | 1,504 | 1,380 | 1,451  | 5,710  | 1,621  | 1,631 | 1,653 | 1,613  | 6,519  | 6,738                       |
| Eybelis                                                                              | Total  | 1,208  | 1,141 | 1,329 | 1,167  | 4,846  | 1,278  | 1,317 | 1,467 | 1,228  | 5,291  | 5,504                       |
|                                                                                      | Japan  | 1,117  | 1,029 | 1,228 | 971    | 4,345  | 1,142  | 1,173 | 1,267 | 1,042  | 4,625  | 4,612                       |
|                                                                                      | Asia   | 91     | 112   | 102   | 125    | 430    | 136    | 145   | 199   | 186    | 666    | 885                         |
| Catiolanze                                                                           | Total  | —      | —     | —     | —      | —      | —      | 39    | 14    | 88     | 141    | 1,109                       |
|                                                                                      | EMEA   | —      | —     | —     | —      | —      | —      | 39    | 14    | 88     | 141    | 1,109                       |
| Rocklatan/Roclanda                                                                   | Total  | 60     | 85    | 115   | -68    | 192    | 137    | 213   | 263   | 298    | 911    | 1,798                       |
|                                                                                      | Asia   | —      | —     | —     | —      | —      | —      | 0     | 2     | 2      | 4      | 23                          |
|                                                                                      | EMEA   | 60     | 85    | 115   | -68    | 192    | 137    | 213   | 261   | 296    | 908    | 1,775                       |
| Dry eye                                                                              |        |        |       |       |        |        |        |       |       |        |        |                             |
| Diquas                                                                               | Total  | 3,610  | 3,704 | 2,934 | 2,362  | 12,610 | 2,762  | 3,209 | 2,592 | 2,571  | 11,134 | 9,493                       |
|                                                                                      | Japan  | 1,974  | 1,651 | 1,908 | 1,300  | 6,832  | 1,168  | 2,085 | 1,613 | 1,635  | 6,501  | 4,848                       |
|                                                                                      | China  | 1,098  | 1,255 | 426   | 537    | 3,315  | 1,026  | 665   | 434   | 374    | 2,499  | 2,072                       |
|                                                                                      | Asia   | 539    | 799   | 600   | 526    | 2,463  | 569    | 458   | 545   | 562    | 2,135  | 2,573                       |
| Diquas LX                                                                            | Total  | 3,491  | 3,221 | 4,182 | 2,357  | 13,251 | —      | —     | —     | —      | —      | 4,131                       |
|                                                                                      | Japan  | 3,491  | 3,221 | 4,182 | 2,357  | 13,251 | —      | —     | —     | —      | —      | 4,131                       |
| Hyalein                                                                              | Total  | 3,938  | 4,389 | 4,550 | 4,257  | 17,134 | 4,461  | 4,515 | 4,330 | 3,590  | 16,896 | 15,886                      |
|                                                                                      | Japan  | 1,414  | 1,210 | 1,463 | 1,098  | 5,184  | 1,236  | 1,364 | 1,116 | 975    | 4,690  | 3,368                       |
|                                                                                      | China  | 1,951  | 2,151 | 2,195 | 2,512  | 8,808  | 2,236  | 2,248 | 2,253 | 1,533  | 8,269  | 8,407                       |
|                                                                                      | Asia   | 574    | 1,028 | 893   | 647    | 3,142  | 989    | 903   | 961   | 1,082  | 3,936  | 4,111                       |
| Ikervis                                                                              | Total  | 4,486  | 2,566 | 2,725 | 2,328  | 12,105 | 2,859  | 2,504 | 2,930 | 2,996  | 11,290 | 12,132                      |
|                                                                                      | Asia   | 377    | 473   | 550   | 534    | 1,933  | 528    | 499   | 508   | 605    | 2,140  | 2,215                       |
|                                                                                      | EMEA   | 4,109  | 2,094 | 2,175 | 1,795  | 10,172 | 2,330  | 2,005 | 2,423 | 2,391  | 9,149  | 9,777                       |
| Cationorm                                                                            | Total  | 1,215  | 1,005 | 1,061 | 1,246  | 4,526  | 1,736  | 809   | 916   | 864    | 4,324  | 4,490                       |
|                                                                                      | China  | —      | —     | —     | 73     | 73     | 122    | 8     | 74    | 0      | 204    | 679                         |
|                                                                                      | Asia   | 92     | 108   | 229   | 194    | 623    | 262    | 169   | 192   | 164    | 787    | 808                         |
|                                                                                      | EMEA   | 803    | 730   | 687   | 703    | 2,923  | 1,091  | 638   | 651   | 700    | 3,080  | 3,003                       |
| Allergy                                                                              |        |        |       |       |        |        |        |       |       |        |        |                             |
| Alesion (including Alesion, Alesion LX, Alesion cream, Epinastine and Epinastine LX) | Total  | 2,816  | 3,798 | 5,020 | 17,854 | 29,489 | 6,307  | 4,442 | 5,098 | 15,855 | 31,702 | 26,861                      |
|                                                                                      | Japan  | 2,766  | 3,750 | 4,979 | 17,810 | 29,305 | 6,251  | 4,392 | 5,000 | 15,750 | 31,393 | 26,504                      |
|                                                                                      | Asia   | 51     | 48    | 41    | 44     | 184    | 56     | 50    | 98    | 105    | 309    | 357                         |
| Verkazia                                                                             | Total  | 416    | 449   | 417   | 208    | 1,491  | 436    | 450   | 586   | 349    | 1,821  | 2,267                       |
|                                                                                      | China  | —      | —     | —     | —      | —      | —      | —     | —     | —      | —      | 145                         |
|                                                                                      | EMEA   | 301    | 321   | 360   | 199    | 1,181  | 414    | 451   | 586   | 349    | 1,799  | 2,121                       |

<sup>\*1</sup> For FY2025 forecast, Hong Kong is accounted for in the China segment as opposed to the Asia segment as it had been the case previous to this change.

(JPY millions)

| Brand name                                   | Region | FY2023 |        |        |        |        | FY2024 |        |        |        |        | FY2025          |
|----------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------------|
|                                              |        | Q1     | Q2     | Q3     | Q4     | Full   | Q1     | Q2     | Q3     | Q4     | Full   | Full Forecast*1 |
| Intravitreal VEGF inhibitor                  |        |        |        |        |        |        |        |        |        |        |        |                 |
| EYLEA <sup>*2</sup><br>(Including EYLEA 8mg) | Total  | 18,455 | 18,349 | 19,396 | 16,516 | 72,716 | 19,851 | 19,338 | 21,119 | 17,744 | 78,052 | 71,575          |
|                                              | Japan  | 18,455 | 18,349 | 19,396 | 16,516 | 72,716 | 19,851 | 19,338 | 21,119 | 17,744 | 78,052 | 71,575          |
| Bacterial conjunctivitis                     |        |        |        |        |        |        |        |        |        |        |        |                 |
| Cravit                                       | Total  | 2,935  | 4,157  | 4,658  | 2,953  | 14,703 | 3,387  | 4,379  | 3,260  | 2,614  | 13,641 | 13,393          |
|                                              | Japan  | 325    | 287    | 300    | 215    | 1,126  | 234    | 212    | 127    | 106    | 679    | 420             |
|                                              | China  | 1,625  | 2,631  | 2,779  | 1,802  | 8,837  | 2,145  | 2,929  | 1,959  | 1,351  | 8,384  | 8,287           |
|                                              | Asia   | 598    | 855    | 1,205  | 582    | 3,240  | 509    | 871    | 839    | 783    | 3,003  | 3,086           |
|                                              | EMEA   | 387    | 384    | 374    | 354    | 1,499  | 499    | 367    | 336    | 374    | 1,576  | 1,600           |
| Slowing Myopia progression                   |        |        |        |        |        |        |        |        |        |        |        |                 |
| Ryjusea/Ryjunea                              | Total  | —      | —      | —      | —      | —      | —      | —      | —      | —      | —      | 1,606           |
|                                              | Japan  | —      | —      | —      | —      | —      | —      | —      | —      | —      | —      | 1,413           |
|                                              | EMEA   | —      | —      | —      | —      | —      | —      | —      | —      | —      | —      | 193             |
| Medical devices                              |        |        |        |        |        |        |        |        |        |        |        |                 |
| PRESERFLO MicroShunt                         | Total  | 892    | 854    | 1,056  | 1,343  | 4,144  | 1,418  | 1,287  | 1,508  | 1,840  | 6,053  | 7,007           |
|                                              | Japan  | 110    | 145    | 208    | 296    | 758    | 369    | 360    | 401    | 549    | 1,680  | 1,746           |
|                                              | Asia   | 10     | 18     | 20     | 18     | 65     | 26     | 21     | 30     | 43     | 120    | 157             |
|                                              | EMEA   | 772    | 692    | 828    | 1,029  | 3,320  | 1,023  | 906    | 1,077  | 1,248  | 4,253  | 5,050           |
| OTC pharmaceuticals                          | Total  | 2,886  | 3,028  | 2,911  | 2,417  | 11,242 | 2,703  | 3,216  | 3,066  | 2,594  | 11,578 | 11,577          |
|                                              | Japan  | 2,628  | 2,737  | 2,562  | 2,169  | 10,096 | 2,461  | 2,924  | 2,795  | 2,427  | 10,607 | 10,810          |
|                                              | Asia   | 194    | 218    | 255    | 169    | 836    | 186    | 216    | 225    | 159    | 786    | 767             |

\*1 For FY2025 forecast, Hong Kong is accounted for in the China segment as opposed to the Asia segment as it had been the case previous to this change.

\*2 Co-promoted product of Bayer Yakuhin, Ltd. (MAH)

# Consolidated statement of financial position (5 years)

(JPY millions)

| Year ended March 31                                | 2021/3  |       | 2022/3  |       | 2023/3  |       | 2024/3  |       | 2025/3  |       |
|----------------------------------------------------|---------|-------|---------|-------|---------|-------|---------|-------|---------|-------|
|                                                    | %       |       | %       |       | %       |       | %       |       | %       |       |
| ■ Assets                                           |         |       |         |       |         |       |         |       |         |       |
| Non-current assets                                 |         |       |         |       |         |       |         |       |         |       |
| Property, plant and equipment                      | 39,489  | 9.7   | 56,287  | 12.2  | 66,173  | 15.7  | 71,576  | 16.4  | 72,954  | 17.8  |
| Intangible assets                                  | 115,808 | 28.6  | 130,217 | 28.3  | 96,309  | 22.9  | 83,819  | 19.2  | 75,467  | 18.4  |
| Financial assets                                   | 31,903  | 7.9   | 28,673  | 6.2   | 28,038  | 6.7   | 21,832  | 5.0   | 16,177  | 4.0   |
| Retirement benefit asset                           | 1,619   | 0.4   | 3,011   | 0.7   | 3,438   | 0.8   | 7,165   | 1.6   | 7,861   | 1.9   |
| Investments accounted for using equity method      | 5,162   | 1.3   | 7,565   | 1.6   | 9,321   | 2.2   | 2,574   | 0.6   | —       | —     |
| Deferred tax assets                                | 2,824   | 0.7   | 3,103   | 0.7   | 2,810   | 0.7   | 10,765  | 2.5   | 10,017  | 2.4   |
| Other non-current assets                           | 2,249   | 0.6   | 1,695   | 0.4   | 1,763   | 0.4   | 1,829   | 0.4   | 2,501   | 0.6   |
| Total non-current assets                           | 199,054 | 49.1  | 230,551 | 50.1  | 207,853 | 49.4  | 199,560 | 45.8  | 184,978 | 45.2  |
| Current assets                                     |         |       |         |       |         |       |         |       |         |       |
| Inventories                                        | 41,575  | 10.3  | 37,141  | 8.1   | 39,352  | 9.3   | 43,185  | 9.9   | 51,590  | 12.6  |
| Trade and other receivables                        | 95,992  | 23.7  | 99,591  | 21.7  | 107,165 | 25.4  | 90,539  | 20.8  | 71,759  | 17.5  |
| Other financial assets                             | 527     | 0.1   | 1,293   | 0.3   | 774     | 0.2   | 379     | 0.1   | 997     | 0.2   |
| Income tax receivable                              | —       | —     | —       | —     | 60      | 0.0   | —       | —     | 324     | 0.1   |
| Other current assets                               | 5,248   | 1.3   | 8,387   | 1.8   | 8,072   | 1.9   | 7,453   | 1.7   | 6,633   | 1.6   |
| Cash and cash equivalents                          | 62,888  | 15.5  | 83,014  | 18.0  | 57,903  | 13.7  | 94,582  | 21.7  | 92,997  | 22.7  |
| Total current assets                               | 206,231 | 50.9  | 229,426 | 49.9  | 213,326 | 50.6  | 236,139 | 54.2  | 224,300 | 54.8  |
| Total assets                                       | 405,285 | 100.0 | 459,976 | 100.0 | 421,179 | 100.0 | 435,699 | 100.0 | 409,277 | 100.0 |
| ■ Equity and liabilities                           |         |       |         |       |         |       |         |       |         |       |
| Equity                                             |         |       |         |       |         |       |         |       |         |       |
| Share capital                                      | 8,525   | 2.1   | 8,672   | 1.9   | 8,702   | 2.1   | 8,777   | 2.0   | 8,806   | 2.2   |
| Capital surplus                                    | 8,954   | 2.2   | 9,370   | 2.0   | 9,789   | 2.3   | 9,854   | 2.3   | 9,797   | 2.4   |
| Treasury shares                                    | -934    | -0.2  | -718    | -0.2  | -364    | -0.1  | -1,018  | -0.2  | -1,161  | -0.3  |
| Retained earnings                                  | 273,238 | 67.4  | 290,477 | 63.2  | 238,071 | 56.5  | 240,029 | 55.1  | 228,291 | 55.8  |
| Other components of equity                         | 20,398  | 5.0   | 29,688  | 6.5   | 37,781  | 9.0   | 48,411  | 11.1  | 40,509  | 9.9   |
| Total equity attributable to owners of the company | 310,181 | 76.5  | 337,488 | 73.4  | 293,979 | 69.8  | 306,055 | 70.2  | 286,242 | 69.9  |
| Non-controlling interests                          | -535    | -0.1  | -645    | -0.1  | -683    | -0.2  | -685    | -0.2  | -1,061  | -0.3  |
| Total equity                                       | 309,646 | 76.4  | 336,844 | 73.2  | 293,297 | 69.6  | 305,369 | 70.1  | 285,181 | 69.7  |
| Liabilities                                        |         |       |         |       |         |       |         |       |         |       |
| Non-current liabilities                            |         |       |         |       |         |       |         |       |         |       |
| Financial liabilities                              | 10,141  | 2.5   | 22,023  | 4.8   | 33,513  | 8.0   | 32,439  | 7.4   | 30,940  | 7.6   |
| Net defined benefit liabilities                    | 1,210   | 0.3   | 1,077   | 0.2   | 1,271   | 0.3   | 1,292   | 0.3   | 1,221   | 0.3   |
| Provisions                                         | 600     | 0.1   | 738     | 0.2   | 691     | 0.2   | 687     | 0.2   | 670     | 0.2   |
| Deferred tax liabilities                           | 3,626   | 0.9   | 2,526   | 0.5   | 1,592   | 0.4   | 1,377   | 0.3   | 2,606   | 0.6   |
| Other non-current liabilities                      | 1,514   | 0.4   | 948     | 0.2   | 1,312   | 0.3   | 1,739   | 0.4   | 1,823   | 0.4   |
| Total non-current liabilities                      | 17,090  | 4.2   | 27,312  | 5.9   | 38,378  | 9.1   | 37,534  | 8.6   | 37,260  | 9.1   |
| Current liabilities                                |         |       |         |       |         |       |         |       |         |       |
| Trade and other payables                           | 38,106  | 9.4   | 41,185  | 9.0   | 44,945  | 10.7  | 43,531  | 10.0  | 38,989  | 9.5   |
| Other financial liabilities                        | 23,739  | 5.9   | 38,533  | 8.4   | 25,858  | 6.1   | 25,711  | 5.9   | 25,573  | 6.2   |
| Income tax payable                                 | 5,458   | 1.3   | 4,198   | 0.9   | 6,745   | 1.6   | 5,127   | 1.2   | 2,239   | 0.5   |
| Provisions                                         | 819     | 0.2   | 939     | 0.2   | 4,212   | 1.0   | 1,783   | 0.4   | 2,087   | 0.5   |
| Other current liabilities                          | 10,428  | 2.6   | 10,965  | 2.4   | 7,744   | 1.8   | 16,643  | 3.8   | 17,949  | 4.4   |
| Total current liabilities                          | 78,549  | 19.4  | 95,821  | 20.8  | 89,504  | 21.3  | 92,796  | 21.3  | 86,837  | 21.2  |
| Total liabilities                                  | 95,639  | 23.6  | 123,133 | 26.8  | 127,883 | 30.4  | 130,329 | 29.9  | 124,096 | 30.3  |
| Total equity and liabilities                       | 405,285 | 100.0 | 459,976 | 100.0 | 421,179 | 100.0 | 435,699 | 100.0 | 409,277 | 100.0 |

## Consolidated statements of cash flows (5 years)

(JPY millions)

| (FY)                                                              | 2020    | 2021    | 2022    | 2023    | 2024    |
|-------------------------------------------------------------------|---------|---------|---------|---------|---------|
| I . Cash flows from operating activities:                         |         |         |         |         |         |
| Net cash flows from (used in) operating activities                | 38,808  | 46,043  | 37,147  | 72,649  | 60,928  |
| II . Cash flows from investing activities:                        |         |         |         |         |         |
| Net cash flows from (used in) investing activities                | -53,355 | -35,169 | -26,777 | -6,145  | -8,223  |
| III . Cash flows from financing activities:                       |         |         |         |         |         |
| Net cash flows from (used in) financing activities                | -16,685 | 5,557   | -37,220 | -34,031 | -53,307 |
| IV . Net increase (decrease) in cash and cash equivalents         | -31,232 | 16,432  | -26,850 | 32,473  | -602    |
| V . Cash and cash equivalents at the beginning of period          | 91,430  | 62,888  | 83,014  | 57,903  | 94,582  |
| VI . Effect of exchange rate changes on cash and cash equivalents | 2,690   | 3,694   | 1,739   | 4,206   | -983    |
| VII . Cash and cash equivalents at the end of period              | 62,888  | 83,014  | 57,903  | 94,582  | 92,997  |

### ■ Expenses for shareholder returns

(JPY millions)

| (FY)                        | 2020    | 2021    | 2022    | 2023    | 2024    |
|-----------------------------|---------|---------|---------|---------|---------|
| Purchase of treasury shares | -4      | -12     | -26,007 | -16,962 | -37,883 |
| Dividends paid              | -11,188 | -11,994 | -12,607 | -11,881 | -12,111 |

## Other consolidated information (5 years)

### ■R&D expenses

(JPY millions)

| (FY)               | 2020   | 2021   | 2022   | 2023   | 2024   | 2025<br>Forecast |
|--------------------|--------|--------|--------|--------|--------|------------------|
| Consolidated       | 24,112 | 26,377 | 28,297 | 25,416 | 24,103 | 25,000           |
| Percent of revenue | 9.7%   | 9.9%   | 10.1%  | 8.4%   | 8.0%   | 8.5%             |

### ■Capital expenditures

(JPY millions)

| (FY)         | 2020   | 2021   | 2022   | 2023   | 2024  | 2025<br>Forecast |
|--------------|--------|--------|--------|--------|-------|------------------|
| Consolidated | 11,281 | 22,244 | 21,144 | 10,245 | 7,545 | 9,000            |

Note: Excluding the increase in right-of-use assets.

### ■Depreciation and amortization

(JPY millions)

| (FY)                                         | 2020  | 2021  | 2022  | 2023  | 2024  | 2025<br>Forecast |
|----------------------------------------------|-------|-------|-------|-------|-------|------------------|
| Manufacturing cost                           | 2,267 | 2,309 | 2,342 | 3,426 | 3,967 | 4,020            |
| Selling, general and administrative expenses | 1,533 | 1,654 | 1,986 | 2,270 | 2,122 | 2,730            |
| R&D expenses                                 | 604   | 577   | 615   | 583   | 543   | 510              |
| Consolidated total                           | 4,404 | 4,540 | 4,943 | 6,279 | 6,632 | 7,260            |

Note: Excluding amortization on intangible assets associated with products, long-term advance expense and right-of-use assets.

### ■Amortization on intangible assets associated with products

(JPY millions)

| (FY)                                     | 2020   | 2021  | 2022  | 2023  | 2024  | 2025<br>Forecast |
|------------------------------------------|--------|-------|-------|-------|-------|------------------|
| Intangible assets (Merck products)       | 5,808  | 5,740 | 5,808 | 5,808 | 4,815 | 4,400            |
| Intangible assets (Rhopressa/Rocklatan)  | —      | —     | 281   | 1,250 | 1,506 | 1,750            |
| Intangible assets (PRESERFLO MicroShunt) | 2,725  | 955   | 1,149 | 1,229 | 1,296 | 1,230            |
| Intangible assets (Ikervis)              | 701    | 741   | 798   | 889   | 926   | 530              |
| Other                                    | 1,417  | 2,298 | 1,482 | 297   | 267   | 790              |
| Consolidated total                       | 10,650 | 9,734 | 9,518 | 9,471 | 8,812 | 8,700            |

### ■Additional detail of statement of financial position

(JPY millions)

| (FY)                                | 2020   | 2021   | 2022    | 2023   | 2024   |
|-------------------------------------|--------|--------|---------|--------|--------|
| In-process research and development | 24,463 | 40,883 | 27,633  | 21,325 | 17,436 |
| Investment securities               | 28,988 | 25,409 | 25,247  | 19,810 | 13,513 |
| Inventories                         | 41,575 | 37,141 | 39,352  | 43,185 | 51,590 |
| Notes and accounts receivable       | 93,284 | 96,314 | 104,078 | 87,749 | 68,402 |
| Notes and accounts payable*         | 24,258 | 24,420 | 25,282  | 24,042 | 26,860 |

\* Including electronically recorded monetary liabilities

### ■Number of employees

| Year ended March 31 | 2021/3 | 2022/3 | 2023/3 | 2024/3 | 2025/3 |
|---------------------|--------|--------|--------|--------|--------|
| Japan               | 2,004  | 1,968  | 1,929  | 1,722  | 1,802  |
| China               | 790    | 787    | 725    | 703    | 714    |
| Asia                | 396    | 403    | 386    | 386    | 395    |
| EMEA                | 690    | 748    | 752    | 737    | 761    |
| Americas            | 349    | 409    | 352    | 196    | 177    |
| Consolidated        | 4,229  | 4,315  | 4,144  | 3,744  | 3,849  |

# Pharmaceutical market in Japan

## ■Revision of National Health Insurance (NHI) drug prices

Revision of NHI drug prices: In Japan, drug prices are generally revised every two years to reflect their market price. The drugs marketed at lower actual market prices will bear larger reduction margins at the revision (Chart below shows the change rate from the drug price before revision). Since 2021, the price revision review process has been implemented in the off-year between each biennial revision.

|                  | 2015<br>Apr | 2016<br>Apr                | 2017<br>Apr | 2018<br>Apr | 2019<br>Apr | 2019<br>Oct  | 2020<br>Apr  | 2021<br>Apr     | 2022<br>Apr | 2023<br>Apr     | 2024<br>Apr | 2025<br>Apr     |
|------------------|-------------|----------------------------|-------------|-------------|-------------|--------------|--------------|-----------------|-------------|-----------------|-------------|-----------------|
| Industry average | -           | -5.57% <sup>*1</sup>       | -           | -7.48%      | -           | -2.4%        | -4.38%       | - <sup>*3</sup> | -6.69%      | - <sup>*3</sup> | -4.67%      | - <sup>*3</sup> |
| Santen           | -           | early<br>-7% <sup>*2</sup> | -           | mid<br>-4%  | -           | under<br>-1% | early<br>-3% | early<br>-2%    | mid<br>-4%  | early<br>-2%    | high<br>-6% | high<br>-1%     |

<sup>\*1</sup> Excluding market expansion re-pricing -0.9%

<sup>\*2</sup> Mid -4% price cut in 2016 excluding impact of Eylea price cut.

<sup>\*3</sup> Not announced by the Ministry of Health, Labour and Welfare.

## ■Market shares by therapeutic area - prescription ophthalmics<sup>\*4</sup>

No.1 position in ophthalmology market and major therapeutic areas (glaucoma treatments, corneal disease, anti-allergy and retinal disorders).

|                            |        | (JPY billions) |       |       |       |       |
|----------------------------|--------|----------------|-------|-------|-------|-------|
|                            | (FY)   | 2020           | 2021  | 2022  | 2023  | 2024  |
| Glaucoma treatments        | Share  | 29.5%          | 29.8% | 30.8% | 28.4% | 24.2% |
|                            | Market | 105.1          | 100.6 | 93.6  | 88.3  | 78.6  |
| Corneal disease treatments | Share  | 57.3%          | 57.7% | 60.7% | 69.2% | 55.4% |
|                            | Market | 42.4           | 42.3  | 44.2  | 48.6  | 29.3  |
| Anti-infective             | Share  | 32.8%          | 32.1% | 28.2% | 26.3% | 20.1% |
|                            | Market | 8.6            | 7.9   | 6.8   | 6.6   | 5.6   |
| Anti-allergy               | Share  | 70.3%          | 71.0% | 75.8% | 80.3% | 82.5% |
|                            | Market | 60.5           | 52.5  | 52.4  | 47.8  | 47.2  |
| Retinal disorders          | Share  | 71.6%          | 73.4% | 70.7% | 68.0% | 66.4% |
|                            | Market | 110.4          | 118.1 | 123.5 | 131.3 | 143.3 |
| Others                     | Share  | 27.1%          | 26.7% | 26.9% | 26.0% | 22.7% |
|                            | Market | 51.8           | 50.5  | 49.4  | 49.1  | 50.2  |
| Total                      | Share  | 51.1%          | 52.2% | 53.5% | 54.1% | 51.4% |
|                            | Market | 378.7          | 371.9 | 369.9 | 371.7 | 354.2 |

Notes: On an NHI drug price basis.

<sup>\*4</sup> Including co-promoted product (Anti-VEGF EYLEA, EYLEA 8mg) of Bayer Yakuhin, Ltd. (MAH). Based on Santen Pharmaceutical (distributor) records.

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