

# ESG (Environment, Social and Governance) Data

# Year Ended March 31, 2023

(Independent Assurance) The following performance indicators denoted with ✓ in FY2022 are guaranteed by the third party to improve reliability. Independent Assurance Report is posted on P23.

[Environment Data]

- •Scope1, Scope2, Scope3 categories 2 and 3
- •Total waste disposed
- •Total waste recycled/reused
- •Waste landfilled
- $\cdot$ Total hazardous waste disposed
- ·Total hazardous waste recycled/reused
- ·Hazardous waste landfilled

[Social Data]

- •Number of employees by group
- ·Average salary by gender
- ·Death in occupational safety and health in Japan
- •Number of persons and the occupational accident frequency rate in Japan

# Environment Data

# Measures against Climate Change

## Greenhouse gas (CO<sub>2</sub>) emissions trend by scope

### Scope1 and 2

|                                       | Scope   | Unit                           | FY2018 | FY2019 | FY2020 | FY2021 | FY2022   | Y/Y    |
|---------------------------------------|---|--------------------------------|--------|--------|--------|--------|----------|--------|
| Scope1 + Scope2 (Market-based) *1     | Santen Group (All of the facilities and sales offices in Japan,<br>and major production facility in other countries (Suzhou Plant<br>in China)) | t-CO <sub>2</sub>              | 34,160 | 34,767 | 34,025 | 30,012 | 22,619   | -24.6% |
| Scope1 * 3                            | (ditto)   | t-CO <sub>2</sub>              | 17,018 | 15,296 | 14,860 | 14,820 | 16,948 🗸 | 14.4%  |
| Scope2 (Market-based) * 3             | (ditto)   | t-CO <sub>2</sub>              |        | 19,471 | 19,165 | 15,192 | 5,671 🗸  | -62.7% |
| Scope2 (Location-based)               | (ditto)   | t-CO <sub>2</sub>              | 17,142 | 20,187 | 19,566 | 18,525 | 21,390 🗸 | 15.5%  |
| CO2 emissions per unit of revenue * 2 | (ditto)   | t-CO <sub>2</sub> /billion yen | 146    | 144    | 136    | 113    | 81       | -28.3% |

\* 1 Total value of Scope1 + Scope2 (Location-based) in FY2018

\* 2 From fiscal 2019 onward, the basic unit of consolidated revenue is calculated as the total of Scope1 + Scope2 (Market-based)...

\* 3 The value of emission on SBT base year includes CO2 emissions derived from gasoline for overseas sales vehicles (1,973 tons-CO2), as well as some different conversion factors used in the calculation.

According to this calculation method, greenhouse gas emissions in FY2019 are 37,529 tons-CO2 for Scope 1 + Scope 2 (market basis), 17,420 tons-CO2 for Scope 1, and 20,109 tons-CO2 for Scope 2 (market basis).

|                                   | Scope                                | Unit              | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y     |
|-----------------------------------|--------------------------------------|-------------------|--------|--------|--------|--------|--------|---------|
| Scope1 + Scope2 (Market-based) *1 | Noto Plant                           | t-CO <sub>2</sub> | 11,072 | 13,652 | 13,525 | 12,531 | 5,523  | -55.9%  |
| Scope1                            | (ditto)                              | t-CO <sub>2</sub> |        | 5,744  | 5,960  | 5,444  | 5,523  | 1.5%    |
| Scope2 (Market-based)             | (ditto)                              | t-CO <sub>2</sub> |        | 9,021  | 8,960  | 5,834  | 0      | -100.0% |
| Scope2 (Location-based)           | (ditto)                              | t-CO <sub>2</sub> |        | 7,908  | 7,566  | 7,087  | 7,261  | 2.4%    |
| Scope1 + Scope2 (Market-based) *1 | Shiga Product Supply Center          | t-CO <sub>2</sub> | 6,860  | 7,535  | 7,422  | 7,191  | 5,162  | -28.2%  |
| Scope1                            | (ditto)                              | t-CO <sub>2</sub> |        | 3,388  | 3,478  | 3,420  | 5,162  | 50.9%   |
| Scope2 (Market-based)             | (ditto)                              | t-CO <sub>2</sub> |        | 2,998  | 2,818  | 2,355  | 0      | -100.0% |
| Scope2 (Location-based)           | (ditto)                              | t-CO <sub>2</sub> |        | 4,146  | 3,944  | 3,771  | 6,318  | 67.5%   |
| Scope1 + Scope2 (Market-based) *1 | Nara Research and Development Center | t-CO <sub>2</sub> | 4,112  | 4,827  | 4,636  | 4,699  | 2,802  | -40.4%  |
| Scope1                            | (ditto)                              | t-CO <sub>2</sub> |        | 2,624  | 2,499  | 2,672  | 2,802  | 4.9%    |
| Scope2 (Market-based)             | (ditto)                              | t-CO <sub>2</sub> |        | 1,592  | 1,527  | 1,398  | 0      | -100.0% |
| Scope2 (Location-based)           | (ditto)                              | t-CO <sub>2</sub> |        | 2,203  | 2,137  | 2,027  | 2,141  | 5.6%    |
| Scope1 + Scope2 (Market-based) *1 | Shimoshinjo Office                   | t-CO <sub>2</sub> | 208    | 251    | 210    | 184    |        |         |
| Scope1                            | (ditto)                              | t-CO <sub>2</sub> |        | 0      | 0      | 0      |        | _       |
| Scope2 (Market-based)             | (ditto)                              | t-CO <sub>2</sub> |        | 182    | 150    | 149    | —      | _       |
| Scope2 (Location-based)           | (ditto)                              | t-CO <sub>2</sub> |        | 251    | 210    | 184    | _      | _       |
| Scope1 + Scope2 (Market-based) *1 | Branch and Sales offices and others  | t-CO <sub>2</sub> | 2,552  | 2,613  | 1,948  | 2,131  | 2,160  | 1.3%    |
| Scope1                            | (ditto)                              | t-CO <sub>2</sub> |        | 2,028  | 1,441  | 1,676  | 1,681  | 0.3%    |
| Scope2 (Market-based)             | (ditto)                              | t-CO <sub>2</sub> |        | 585    | 507    | 455    | 479    | 5.3%    |
| Scope2 (Location-based)           | (ditto)                              | t-CO <sub>2</sub> |        | 585    | 507    | 455    | 479    | 5.3%    |
| Scope1 + Scope2 (Market-based) *1 | Suzhou Plant (China)                 | t-CO <sub>2</sub> | 7,747  | 6,606  | 6,685  | 6,609  | 6,973  | 5.5%    |
| Scope1                            | (ditto)                              | t-CO <sub>2</sub> |        | 1,513  | 1,482  | 1,608  | 1,781  | 10.8%   |
| Scope2 (Market-based)             | (ditto)                              | t-CO <sub>2</sub> |        | 5,093  | 5,202  | 5,000  | 5,192  | 3.8%    |
| Scope2 (Location-based)           | (ditto)                              | t-CO <sub>2</sub> |        | 5,093  | 5,202  | 5,000  | 5,192  | 3.8%    |

\* 1 Total value of Scope1 + Scope2 (Location-based) in FY2018

## Scope 3

| Category  | Scope   | Unit                           | FY2018  | FY2019  | FY2020  | FY2021  | FY2022  | Y/Y                        |
|---|---|--------------------------------|---------|---------|---------|---------|---------|----------------------------|
| 1 : Purchased goods and services $*1$   | The manufacturing sites in Japan  | t-CO <sub>2</sub>              | 142,215 | 114,613 | 138,182 | 111,829 | 106,743 | -4.5%                      |
| 2 : Capital goods *2  | All of the facilities and sales offices in Japan  | t-CO <sub>2</sub>              | 5,997   | 7,600   | 6,781   | 7,393   | 23,574  | <ul><li>✓ 218.8%</li></ul> |
| 3 : Fuel and energy related activities not<br>included in Scope1 and Scope2 * 3 | (ditto)   | t-CO <sub>2</sub>              | 1,078   | 2,103   | 2,189   | 1,672   | 64      | <ul><li>✓ -96.2%</li></ul> |
| 4 : Transportation and distribution (Upstream)                                  | (ditto)   | t-CO <sub>2</sub>              | 630     | 763     | 565     | 517     | 533     | 3.2%                       |
| 5 : Waste generated in operation  | Shimoshinjo/Umeda Office, Noto Plant, Shiga<br>Product Supply Center, Nara Research and<br>Development Center, Suzhou Plant (China) | t-CO <sub>2</sub>              | 440     | 489     | 446     | 316     | 332     | 5.0%                       |
| 6 : Business travel   | Japan   | t-CO <sub>2</sub>              | 2,763   | 2,041   | 339     | 609     | 952     | 56.5%                      |
| 7 : Employee commuting  | (ditto)   | t-CO <sub>2</sub>              | 1,633   | 1,485   | 1,247   | 830     | 982     | 18.2%                      |
| 1 2 : End-of-life treatment of sold products                                    | (ditto)   | t-CO <sub>2</sub>              | 223     | 207     | 208     | 220     | 271     | 23.4%                      |
| Total *4  |   | t-CO <sub>2</sub>              | 154,980 | 129,300 | 149,957 | 123,386 | 133,451 | 8.2%                       |
| CO <sub>2</sub> emissions per unit of revenue                                   |   | t-CO <sub>2</sub> /billion yen | 879     | 708     | 806     | 647     | 679     | 5.0%                       |

\*1 Based on the Scope 3 Category 1 calculation method used to calculate the value of emissions on SBT base year, the calculation method has been partially revised and the figures have been retroactively adjusted for FY2019 and beyond.

\*2 For the purpose of improving the accuracy of the Category 2 calculation method, the calculation method has been partially revised and the figures have been retroactively adjusted for FY2018 and beyond.

\*3 For the purpose of improving the accuracy of the Category 3 calculation method, the calculation method has been partially revised and the figures have been retroactively adjusted for FY2018 and beyond.

\*4 Category 8,10,11,13-15 are not indicated, because of our business characteristics. Category 9 is not calculated and indicated, at present.

# Greenhouse gas (CO<sub>2</sub>) emissions calculation standards

| Scope1 | CO <sub>2</sub> emissions associated with fuel use<br>[Calculation method]Calculated based on fuel consumption x heating value per unit x fuel CO <sub>2</sub> emission factor<br>[Emission factor]Emission factor based on "Greenhouse gas emission calculation / reporting / publication system" (Ministry of the Environment)   |
|--------|--|
| Scope2 | <ul> <li>CO<sub>2</sub> emissions from the purchase of electricity and heat         <ul> <li>[Calculation method]Calculated based on electricity consumption x electricity CO<sub>2</sub> emission factor + heat usage x heat CO<sub>2</sub> emission factor.</li> <li>[Emission factor]</li> <li>Japan : Electricity &amp; Heat : Emission factor based on "Greenhouse gas emission calculation / reporting / publication system"</li></ul></li></ul>   |
| Scope3 | <ul> <li>Scope3 CO<sub>2</sub> emissions through the supply chain</li> <li>[Calculation method]<sup>The</sup> method of receiving emissions from business partners or calculated by multiplying the amount of activity in each category collected by the company by the emissions intensity based on the "Emissions intensity database for calculating greenhouse gas emissions of organisations through the supply chain" (Ministry of the Environment and Ministry of Economy, Trade and Industry, ver.3.3).</li> <li>[Emission factor]</li> <li>Category 1 : Emissions associated with the purchase of raw materials / materials,</li> <li>[5] Input-output table-based emission intensity</li> <li>However, for purchases of raw materials and materials which account for a large proportion, CO<sub>2</sub> emissions in the upstream of the supply chain are calculated proportionally based on the amount procured.</li> <li>Category 2 : Emission associated with the procurement of fuel required to generate electricity for purchased electricity</li> <li>[7] Electricity emission intensity of "Emission intensity per electricity / heat consumption"</li> <li>Category 3 : Emissions associated with the disposal of discharged industrial waste</li> <li>[8] Emission intensity of version associated with the disposal of discharged industrial waste</li> <li>[8] Emission intensity by waste type / treatment method Emission intensity by waste type of <secretariat></secretariat></li> <li>Category 5 : Emissions associated with employee commuting</li> <li>[11] Emissions per unit of transportation expenses <secretariat> and [12] Emissions per number of nights <secretariat>Emission intensity</secretariat></secretariat></li> <li>Category 7 : Emissions due to obligation to re-commercialize under the Containers and Packaging Recycling Law</li> <li>[9] Emission intensity by waste type <secretariat> Emissions and emissions associated with the use of gasoline for commuting by car</secretariat></li> <li>Category 7 : Emissions due to obligation to re-commercialize under the Containers and Packaging Recycling Law</li> <li>[9] Emission intensity by waste type</li></ul> |

## Energy usage trend

|                                  |                | FY2018  | FY2019  | FY2020  | FY2021  | FY2022  | Y/Y   |
|----------------------------------|----------------|---------|---------|---------|---------|---------|-------|
| Energy usage * 1                 | GJ             | 668,462 | 651,669 | 610,368 | 635,562 | 746,317 | 17.4% |
| Energy usage per unit of revenue | GJ/billion yen | 2,856   | 2,698   | 2,445   | 2,387   | 2,675   | 12.0% |
| Purchased renewable energy *2    | GJ             | _       | _       | _       | _       | 351,615 | _     |

\*1 From FY2021, gasoline for domestic sales vehicles has been added.

\*2 The purchased renewable energy consumption in GJ has been counted as energy consumption since FY2022, which is not deducted from energy usage.

|              | Scope                                 | Unit | FY2018  | FY2019  | FY2020  | FY2021  | FY2022  | Y/Y   |
|--------------|---------------------------------------|------|---------|---------|---------|---------|---------|-------|
|              | Noto Plant                            | GJ   | 241,750 | 248,878 | 250,863 | 237,273 | 241,908 | 2.0%  |
|              | Shiga Product Supply Center           | GJ   | 159,485 | 153,698 | 154,389 | 151,794 | 242,776 | 59.9% |
|              | Nara Research and Development Center  | GJ   | 95,572  | 97,865  | 95,696  | 98,028  | 103,008 | 5.1%  |
| Energy usage | Shimoshinjo Office                    | GJ   | 6,085   | 5,333   | 4,624   | 4,171   | —       |       |
|              | Branch and Sales offices and others * | GJ   | 3,954   | 4,050   | 3,099   | 35,380  | 36,158  | 2.2%  |
|              | Suzhou Plant (China)                  | GJ   | 111,632 | 106,503 | 101,698 | 108,916 | 122,467 | 12.4% |
|              | Tampere Plant (Finland)               | GJ   | 49,984  | 35,342  |         |         | _       |       |
| Total        |                                       | GJ   | 668,462 | 651,669 | 610,369 | 635,562 | 746,317 | 17.4% |

\* From 2021, gasoline for domestic sales vehicles has been added.

## Renewable energy trend

|                                | Scope  | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|--------------------------------|--|------|--------|--------|--------|--------|--------|--------|
| Solar energy generation * 1    | Nara Research and Development Center   | Mwh  | 11     | 12     | 12     | 12     | 12     | 0.7%   |
| Purchased renewable energy * 2 | Noto Plant, Shiga Product Supply Center, Nara<br>Research and Development Center | Mwh  | 581    | 1,591  |        | 6,547  | 36,220 | 453.2% |
| Total                          |  | Mwh  | 592    | 1,603  | 12     | 6,559  | 36,232 | 452.4% |

\* 1 Generated by solar energy equipment installed in Nara Research and Development Center, which is deducted from energy usage.

\* 2 Not deducted from energy usage

## **Reducing our Environmental Impact**

|                                    | Scope  | Unit             | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |   | Y/Y   |
|------------------------------------|--|------------------|--------|--------|--------|--------|--------|---|-------|
| Total waste disposed *1            | Shimoshinjo/Umeda Office, Noto Plant, Shiga Product<br>Supply Center, Nara Research and Development Center<br>Suzhou Plant (China) | tons             | 3,178  | 3,201  | 2,985  | 2,702  | 3,025  | ~ | 12.0% |
| Total waste recycled/ reused *1    | (ditto)  | tons             | 2,888  | 3,065  | 2,951  | 2,662  | 2,979  | V | 11.9% |
| Amount of waste reduced *2         | (ditto)  | tons             | 36     | 29     | 25     | 26     | 29     | V | 11.6% |
| Waste landfilled * 3               | (ditto)  | tons             | 254    | 107    | 9.5    | 14     | 17     | V | 20.1% |
| Recycling rate *4                  | (ditto)  | %                | 90.9%  | 95.8%  | 98.9%  | 98.5%  | 98.5%  |   | 0.0%  |
| Waste disposal per unit of revenue | (ditto)  | tons/billion yen | 13.6   | 13.3   | 12.0   | 10.1   | 10.8   |   | 6.8%  |

|   | Scope   | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|---|---|------|--------|--------|--------|--------|--------|--------|
| Thermal recycling amount                        | Shimoshinjo/Umeda Office, Noto Plant, Shiga<br>Supply Center, Nara Research and Developme<br>Suzhou Plant (China) |      | 890    | 743    | 772    | 637    | 986    | 54.9%  |
| Material recycling amount                       | (ditto)   | tons | 1,799  | 2,245  | 2,161  | 2,025  | 1,993  | -1.6%  |
| Waste incinerated without energy recovery       | (ditto)   | tons | 0      | 0      | 0      | 22     | 29     | 33.9%  |
| Recycling rate (excluding thermal recycling) *5 | (ditto)   | %    | 56.6%  | 70.1%  | 72.4%  | 74.9%  | 65.9%  | -12.1% |

|                              | Scope                                | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y     |
|------------------------------|--------------------------------------|------|--------|--------|--------|--------|--------|---------|
| Total waste disposed         | Noto Plant                           | tons | 1,793  | 1,865  | 1,716  | 1,649  | 1,777  | 7.8%    |
| Total waste recycled/ reused | (ditto)                              | tons | 1,793  | 1,865  | 1,716  | 1,649  | 1,777  | 7.8%    |
| Waste landfilled             | (ditto)                              | tons | 0.10   | 0.10   | 0.10   | 0.07   | 0.07   | 0.0%    |
| Total waste disposed         | Shiga Product Supply Center          | tons | 671    | 743    | 837    | 668    | 767    | 14.9%   |
| Total waste recycled/ reused | (ditto)                              | tons | 671    | 743    | 837    | 668    | 767    | 14.9%   |
| Waste landfilled             | (ditto)                              | tons | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | _       |
| Total waste disposed         | Nara Research and Development Center | tons | 73     | 80     | 54     | 63     | 54     | -13.7%  |
| Total waste recycled/ reused | (ditto)                              | tons | 72     | 78     | 52     | 61     | 52     | -14.3%  |
| Waste landfilled             | (ditto)                              | tons | 0.10   | 0.10   | 0.10   | 0.10   | 0.10   | 4.8%    |
| Total waste disposed         | Suzhou Plant (China) *6              | tons | 148    | 179    | 248    | 153    | 316    | 105.9%  |
| Total waste recycled/ reused | (ditto)                              | tons | 54     | 75     | 220    | 118    | 272    | 130.2%  |
| Waste landfilled             | (ditto)                              | tons | 94     | 104    | 9      | 13     | 16     | 21.6%   |
| Total waste disposed         | Shimoshinjo•Umeda Office *7          | tons | 231    | 99     | 130    | 169    | 110    | -34.7%  |
| Total waste recycled/ reused | (ditto)                              | tons | 62     | 90     | 126    | 166    | 110    | -33.6%  |
| Waste landfilled             | (ditto)                              | tons | 159    | 0.20   | 0.20   | 0.14   | 0.00   | -100.0% |

\*1 Including valuable materials.

\*2 Amount not effectively used and reduced by intermediate treatment such as dewatering

\*3 Total amount of residual waste landfilled after incineration and waste directly landfilled

\*4 Total waste recycled/ reused / Total waste disposed

\*5 (Total waste recycled/ reused - Thermal recycling amount) / Total waste disposed

\*6 In setting the long-term target, we confirmed the treatment status of the waste disposal contractor at the Suzhou Plant and reviewed the aggregation method from FY2020

\*7 Waste emissions from sales offices and other offices increased temporarily due to the disposal of residual equipment, etc. associated with the sale of the former head office and Osaka factory in FY2018.

| Hazardous | Waste | *1 |
|-----------|-------|----|
|-----------|-------|----|

|  | Scope   | Unit              | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y      |
|--|---|-------------------|--------|--------|--------|--------|--------|----------|
| Total  |   | tons              |        |        |        |        |        |          |
| Total waste disposed                         | Shimoshinjo/Umeda Office, Noto Plant, Shiga Product<br>Supply Center, Nara Research and Development Center,<br>Suzhou Plant (China) | tons              | _      |        | 165    | 90     | 255    | ✓ 184.6% |
| Total waste recycled/ reused                 | (ditto)   | tons              | _      | _      |        | 64     | 243    | ✓ 279.7% |
| Amount of waste reduced *2                   | (ditto)   | tons              | _      | _      |        | 22     | 0      | ✓        |
| Waste landfilled * 3                         | (ditto)   | tons              | _      | _      | —      | 4      | 13     | ✓        |
| Thermal recycling amount                     | (ditto)   | tons              | _      | _      | —      | 64     | 243    | 279.6%   |
| Material recycling amount                    | (ditto)   | tons              |        |        |        | 0      | 0      |          |
| Waste incinerated without energy recovery    | (ditto)   | tons              | _      |        | —      | 0      | 0      |          |
| Hazardous waste disposal per unit of revenue | (ditto)   | tons /billion yen | _      |        | 0.66   | 0.33   | 0.91   | 173.5%   |
|  | Scope   | Unit              | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y      |
| Japan (Specially controlled industrial waste | emissions)  | tons              |        |        |        |        |        |          |
| Total waste disposed                         | Shimoshinjo/Umeda Office, Noto Plant, Shiga Product<br>Supply Center, Nara Research and Development Center                          | tons              | _      |        | 13     | 20     | 9      | -55.0%   |
| Total waste recycled/ reused                 | (ditto)   | tons              |        |        |        | 20     | 9      | -55.0%   |
| Amount of waste reduced                      | (ditto)   | tons              |        |        |        | 0      | 0      |          |
| Waste landfilled                             | (ditto)   | tons              |        |        |        | 0      | 0      |          |
| Thermal recycling amount                     | (ditto)   | tons              | _      |        |        | 20     | 9      | -55.0%   |
| Material recycling amount                    | (ditto)   | tons              | _      | _      |        | 0      | 0      |          |
| Waste incinerated without energy recovery    | (ditto)   | tons              | _      | _      | —      | 0      | 0      |          |
| China (hazardous waste)                      |   | tons              |        |        |        |        |        |          |
| Total waste disposed                         | Suzhou Plant (China)  | tons              | _      | _      | 152    | 70     | 246    | 253.4%   |
| Total waste recycled/ reused                 | (ditto)   | tons              | _      | _      |        | 44     | 234    | 431.89   |
| Amount of waste reduced                      | (ditto)   | tons              | _      | _      |        | 22     | 0      |          |
| Waste landfilled                             | (ditto)   | tons              |        |        |        | 4      | 13     | 218.5%   |
| Thermal recycling amount                     | (ditto)   | tons              | _      | _      | —      | 44     | 234    | 431.79   |
| Material recycling amount                    | (ditto)   | tons              |        |        |        | 0      | 0      |          |
| Waste incinerated without energy recovery    | (ditto)   | tons              | _      |        | _      | 0      | 0      |          |

\*1 According to the laws and regulations of each country, we have defined "Hazardous Wastes" as below.

Japan : Waste that falls under the category of specially controlled industrial wastes under the "Waste Disposal and Public Cleansing Law"

China : Wastes listed in the National Hazardous Waste Inventory by the Ministry of Ecology and Environment of China

\*2 Amount not effectively used and reduced by intermediate treatment such as dewatering

\*3 Total amount of residual waste landfilled after incineration and waste directly landfilled

## Air pollutants emissions trend

| Substance                          | Scope  | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y   |
|------------------------------------|--|------|--------|--------|--------|--------|--------|-------|
| SOx(sulfur oxides) * 1,2           | Noto Plant, Shiga Product Supply Center, Nara Research<br>and Development Center, Suzhou Plant (China) | tons | 2.2    | 1.8    | 1.3    | 1.5    | 1.5    | -2.7% |
| NOx(nitrogen oxides) *1,2          | (ditto)  | tons | 4.0    | 3.9    | 4.4    | 4.2    | 4.2    | -0.5% |
| VOC(volatile organic compounds) *2 | (ditto)  | tons | 41     | 46     | 42     | 45     | 48     | 7.5%  |

\*1 : Emission is estimated based on results from regular examinations.

\*2 : Suzhou Plant in China is excluded until vear ended March 31 2020.

#### Water pollutants emissions trend

| Substance                            | Scope  | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|--------------------------------------|--|------|--------|--------|--------|--------|--------|--------|
| BOD(biochemical oxygen demand) * 1,2 | Noto Plant, Shiga Product Supply Center, Nara Research<br>and Development Center, Suzhou Plant (China) | tons | 8.7    | 8.8    | 4.8    | 3.4    | 3.4    | 0.0%   |
| COD(chemical oxygen demand) *1,2     | (ditto)  | tons | 7.5    | 7.1    | 4.5    | 4.8    | 4.2    | -12.5% |

\*1 : Emission is estimated based on results from regular examinations.

\*2 : Suzhou Plant in China is excluded until year ended March 31 2020.

#### PCB storage

|                                   | Scope  | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y |
|-----------------------------------|--|------|--------|--------|--------|--------|--------|-----|
| Polychlorinated biphenyl holdings | Noto Plant, Shiga Product Supply Center, Nara Research<br>and Development Center, Suzhou Plant (China) | kg   | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | _   |

We have no PCB-containing equipment in our business sites since March 2017.

In March 2017, we completed, through a nationally designated service provider, appropriately disposing of the three PCB-containing fluorescent light ballasts that had been stored at our former Osaka Plant, and making them harmless.

## Water usage trend

|  | Scope   | Unit                                 | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y   |
|--|---|--------------------------------------|--------|--------|--------|--------|--------|-------|
| Water usage Total                      | Santen Group (All of the facilities and sales offices in<br>Japan, and major production facility in other countries<br>(Suzhou Plant in China)) | tons                                 | 559    | 588    | 542    | 521    | 612    | 17.6% |
| Tap water                              | (ditto)   | tons                                 | 149    | 154    | 112    | 125    | 149    | 19.4% |
| Industrial water                       | (ditto)   | tons                                 | 121    | 96     | 104    | 89     | 142    | 59.2% |
| Groundwater                            | (ditto)   | tons                                 | 289    | 338    | 326    | 307    | 321    | 4.7%  |
| Water usage per unit of revenue        | (ditto)   | thousand m <sup>3</sup> /billion yen | 2.4    | 2.4    | 2.2    | 2.0    | 2.2    | 11.7% |
| Water usage per production quantity *1 | (ditto)   | thousand m <sup>3</sup> /10000 units | _      | 12.4   | 12.1   | 13.4   | 14.7   | 9.7%  |

\*1 In FY2022, water consumption increased temporarily due to the launch of a new building at the Shiga Product Supply Center. If this effect is deducted, the water usage per production quantity in FY2022 is 13.5m<sup>3/</sup> 10,000 bottles.

|           | Scope                                | Unit                    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|-----------|--------------------------------------|-------------------------|--------|--------|--------|--------|--------|--------|
| Usage     | Noto Plant                           | thousand m <sup>3</sup> | 294    | 343    | 332    | 313    | 327    | 4.5%   |
| Discharge | (ditto)                              | thousand m <sup>3</sup> | 286    | 296    | 281    | 268    | 286    | 6.5%   |
| Usage     | Shiga Product Supply Center          | thousand m <sup>3</sup> | 107    | 93     | 111    | 99     | 170    | 71.9%  |
| Discharge | (ditto)                              | thousand m <sup>3</sup> | 93     | 93     | 92     | 92     | 171    | _      |
| Usage     | Nara Research and Development Center | thousand m <sup>3</sup> | 55     | 52     | 44     | 45     | 47     | 4.0%   |
| Discharge | (ditto)                              | thousand m <sup>3</sup> | 43     | 38     | 31     | 32     | 32     | 0.1%   |
| Usage     | Branch and Sales offices and others  | thousand m <sup>3</sup> | 3.9    | 2.9    | 2.1    | 1.7    | 0.2    | -90.8% |
| Discharge | (ditto)                              | thousand m <sup>3</sup> | 3.9    | 2.9    | 2.1    | 1.6    | 0.0    | -98.5% |
| Usage     | Suzhou Plant (China)                 | thousand m <sup>3</sup> | 58     | 61     | 53     | 62     | 68     | 10.1%  |
| Discharge | (ditto)                              | thousand m <sup>3</sup> |        |        |        | 23     | 54     | 136.7% |

## [Reference] Data in Japan

|   | Scope  | Unit                           | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|---|--|--------------------------------|--------|--------|--------|--------|--------|--------|
| Scope1 + Scope2 (Market-based) *1             | All of the facilities and sales offices in Japan | t-CO <sub>2</sub>              | 24,804 | 28,877 | 27,742 | 26,737 | 15,646 | -41.5% |
| Scope1  | (ditto)  | t-CO <sub>2</sub>              | 14,390 | 13,783 | 13,378 | 13,212 | 15,167 | 14.8%  |
| Scope2 (Market-based)                         | (ditto)  | t-CO <sub>2</sub>              | -      | 14,378 | 13,963 | 10,191 | 479    | -95.3% |
| Scope2 (Location-based)                       | (ditto)  | t-CO <sub>2</sub>              | 10,414 | 15,094 | 14,364 | 13,525 | 16,199 | 19.8%  |
| CO <sub>2</sub> emissions per unit of revenue | (ditto)  | t-CO <sub>2</sub> /billion yen | 144    | 154    | 157    | 123    | 80     | -35.0% |

\* 1 Total value of Scope1 + Scope2 (Location-based) in FY2018

## Energy usage

|                                  | Scope  | Unit           | FY2018  | FY2019  | FY2020  | FY2021  | FY2022  | Y/Y   |
|----------------------------------|--|----------------|---------|---------|---------|---------|---------|-------|
| Energy usage                     | All of the facilities and sales offices in Japan | GJ             | 506,846 | 509,824 | 508,670 | 526,647 | 623,850 | 18.5% |
| Energy usage per unit of revenue | (ditto)  | GJ/billion yen | 2,876   | 2,792   | 2,733   | 2,760   | 3,173   | 15.0% |

## Waste reduction and recycling trend

|                              | Scope  | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|------------------------------|--|------|--------|--------|--------|--------|--------|--------|
| Total waste disposed         | All of the facilities and sales offices in Japan | tons | 2,768  | 2,787  | 2,737  | 2,548  | 2,709  | 6.3%   |
| Total waste recycled/ reused | (ditto)  | tons | 2,598  | 2,776  | 2,731  | 2,543  | 2,707  | 6.4%   |
| Amount of waste reduced      | (ditto)  | tons | 10     | 11     | 6      | 5      | 2      | -52.9% |
| Waste landfilled             | (ditto)  | tons | 160    | 0.4    | 0.4    | 0.3    | 0.2    | -43.8% |

## PRTR substances handled

|                         | Scope  | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | Y/Y    |
|-------------------------|--|------|--------|--------|--------|--------|--------|--------|
| Methylnaphthalene       | All of the facilities and sales offices in Japan | tons | 20.5   | 23.3   | 22.3   | 20.4   | 20.6   | 1.0%   |
| Acetonitrile            | (ditto)  | tons | 1.9    | 1.8    | 1.9    | 2.1    | 2.1    | 0.0%   |
| Boron and its compounds | (ditto)  | tons | 0.6    | 0.7    | 0.6    | 0.6    | 1.5    | 150.0% |
| Xylene                  | (ditto)  | tons | 0.4    | 0.2    | 0.4    | 0.3    | 0.1    | -66.7% |

|                     | ·             |         | Noto P   | lant    | Shiga Product S | upply Center | Nara Rese<br>Developme |         |
|---------------------|---------------|---------|----------|---------|-----------------|--------------|------------------------|---------|
|                     |               | Unit    | Criteria | Results | Criteria        | Results      | Criteria               | Results |
|                     | Soot and dust | [g/Nm³] | 0.3      | 0.24    | 0.2             | 0            | 0.1                    | 0.01    |
| Air pollution       | NOx           | [ppm]   | 150      | 1.93    | 180             | 1.44         | 150                    | 0.61    |
|                     | SOx           | [Nm³/h] | 0.98     | 1.46    | —               | —            | —                      | C       |
|                     | рН            |         | 5.8-8.6  | 7.3-8.0 | 5.0-9.0         | 7.3-7.9      | 5.0-9.0                | 6.3-7.9 |
|                     | BOD           | [mg/L]  | 80       | 1.02    | 600             | 1.59         | 1,500                  | 0.79    |
| Water contamination | COD           | [mg/L]  | 80       | 1.75    | 600             | 1.75         |                        | _       |
|                     | SS            | [mg/L]  | 120      | 3.52    | 600             | 3.52         | 1,500                  | 0.76    |
|                     | Morning       | [dB]    | 60       | 49      | 50              | 46           | 60                     | 41      |
| Noise               | Noon          | [dB]    | 65       | 49      | 55              | 50           | 65                     | 45      |
| NOISE               | Evening       | [dB]    | 60       | 49      | 50              | 44           | 60                     | 44      |
|                     | Night         | [dB]    | 50       | 49      | 45              | 46           | 50                     | 46      |
| ibration lovels     | Noon          | [dB]    | 65       | 44      | 70              | 30           | 65                     | 29      |
| Vibration levels    | Night         | [dB]    | 60       | 38      | 65              | 0            | 60                     | 25      |

## Prevention of environmental pollution

Criteria values are specified according to the agreements with municipalities where the workplaces are located.

|                        |                                 |                         | Year ended M | Iarch 31 | Environmental |          |
|------------------------|---------------------------------|-------------------------|--------------|----------|---------------|----------|
|                        |                                 | Unit                    | 2022         | 2023     | burden change | % Change |
| Energy                 | Total energy usage              | GJ                      | 526,647      | 623,850  | 97,203        | 18.5%    |
|                        | Electricity                     | MWh                     | 31,054       | 37,153   | 6,099         | 19.6%    |
|                        | Gas                             | Thousand m <sup>3</sup> | 2,663        | 3,464    | 801           | 30.1%    |
|                        | LPG                             | tons                    | 4.9          | 16.3     | 11.4          | 232.7%   |
|                        | Heavy Oil                       | kℓ                      | 2,002        | 2,034    | 32            | 1.6%     |
|                        | Gasoline                        | kl                      | 721          | 721      | 0.4           | 0.1%     |
|                        | Heating and Cooling             | GJ                      | 1,372        | 1,768    | 396           | 28.9%    |
| Water resources        | Total water usage               | Thousand m <sup>3</sup> | 459          | 544      | 86            | 18.6%    |
|                        | Tap water                       | Thousand m <sup>3</sup> | 63           | 81       | 18            | 28.6%    |
|                        | Industrial water                | Thousand m <sup>3</sup> | 89           | 142      | 53            | 59.6%    |
|                        | Well water                      | Thousand m <sup>3</sup> | 307          | 321      | 14            | 4.6%     |
| Materials              | Raw and other materials         | tons                    | 4,778        | 5,124    | 346           | 7.2%     |
| Global warming         | CO <sub>2</sub> *               | tons                    | 26,737       | 15,646   | -11,091       | -41.5%   |
| Atmospheric pollutants | Sox (sulfur oxides)             | tons                    | 1.5          | 1.5      | 0.0           | 0.0%     |
|                        | NOx (nitrogen oxides)           | tons                    | 4            | 4        | 0.0           | 0.0%     |
|                        | VOC(volatile organic compounds) | tons                    | 45           | 46       | 1.1           | 2.4%     |
|                        | Dust                            | tons                    | 0.2          | 0.3      | 0.1           | 25.0%    |
| Water pollutants       | Discharged water                | Thousand m <sup>3</sup> | 394          | 489      | 95            | 24.1%    |
|                        | BOD(biochemical oxygen demand)  | tons                    | 3.4          | 3.4      | 0.0           | -0.2%    |
|                        | COD(chemical oxygen demand)     | tons                    | 2.7          | 3.2      | 0.5           | 20.0%    |
|                        | SS(suspended solids)            | tons                    | 5.2          | 6.2      | 1.0           | 18.6%    |
| Waste materials        | Total waste disposed            | tons                    | 2,548        | 2,709    | 161           | 6.3%     |
|                        | Total waste recycled/ reused    | tons                    | 2,543        | 2,707    | 163           | 6.4%     |
|                        | Waste landfilled                | tons                    | 0.3          | 0.2      | -0.1          | -43.8%   |

## Environmental conservation effect

\* Market-based

# **Social Data**

## **Basic Employee Data**

Boundary: Employees of our group (Contract employees are not included. Data on seconded employees is collected by the host company) The offices covered by the data are based on the boundary of each item.

## Number of employees

|        | Scope            | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------|------------------|---------|--------|--------|--------|--------|--------|
| Total  | Consolidated     | Persons | 4,073  | 4,108  | 4,229  | 4,315  | 4,144  |
| Total  | Non-consolidated | Persons | 1,812  | 1,840  | 1,872  | 1,839  | 1,807  |
| Male   | Non-consolidated | Persons | 1,389  | 1,395  | 1,410  | 1,384  | 1,348  |
| Female | Non-consolidated | Persons | 423    | 445    | 462    | 455    | 459    |

## Number of employees by gender and rank

|                  |        | Scope        | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022  |
|------------------|--------|--------------|---------|--------|--------|--------|--------|---------|
| Executive        | Male   | Consolidated | Persons | _      | —      | —      | 18     | 15 🗸    |
|                  | Female | Consolidated | Persons | -      | —      | —      | 3      | 6 🗸     |
| Director         | Male   | Consolidated | Persons | -      | —      | —      | 210    | 203 🗸   |
|                  | Female | Consolidated | Persons | _      | —      | —      | 92     | 92 🗸    |
| Manager          | Male   | Consolidated | Persons | -      | —      | —      | 581    | 515 🗸   |
|                  | Female | Consolidated | Persons | _      | —      | —      | 382    | 371 🗸   |
| General employee | Male   | Consolidated | Persons | _      | —      | —      | 1,668  | 1,637 🗸 |
|                  | Female | Consolidated | Persons |        | —      | _      | 1,361  | 1,305 🗸 |

## Average length of service

|        | Scope            | Unit  | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------|------------------|-------|--------|--------|--------|--------|--------|
| Total  | Consolidated     | Years | —      | —      | 10.5   | 10.4   | 10.5   |
| Male   | Consolidated     | Years | —      | —      | 12.5   | 12.3   | 12.5   |
| Female | Consolidated     | Years | —      | —      | 7.7    | 7.8    | 7.9    |
| Total  | Non-consolidated | Years | 15.4   | 15.8   | 16.3   | 16.8   | 17.2   |
| Male   | Non-consolidated | Years | 15.9   | 16.3   | 16.8   | 17.4   | 17.8   |
| Female | Non-consolidated | Years | 13.8   | 14.1   | 14.5   | 15.1   | 15.3   |

## Average age of employees

|        | Scope            | Unit      | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------|------------------|-----------|--------|--------|--------|--------|--------|
| Total  | Consolidated     | Years old | —      | —      | 41.8   | 42.2   | 42.7   |
| Male   | Consolidated     | Years old | —      | —      | 42.9   | 43.2   | 43.8   |
| Female | Consolidated     | Years old | —      | —      | 40.3   | 40.8   | 41.3   |
| Total  | Non-consolidated | Years old | 42.7   | 42.9   | 43.5   | 44.0   | 44.3   |
| Male   | Non-consolidated | Years old | 43.3   | 43.5   | 44.0   | 44.5   | 44.8   |
| Female | Non-consolidated | Years old | 40.7   | 41.3   | 41.7   | 42.3   | 42.8   |

## Number of newly hired employees

| Unit    | FY2018  | FY2019  | FY2020   | FY2021   | FY2022  |
|---------|---|---|--|--|---|
| Persons | 140   | 117   | 98   | 106  | 67  |
| Persons | 127   | 159   | 198  | 249  | 105   |
| Persons | 109   | 92  | 59   | 74   | 62  |
| Persons | 172   | 143   | 109  | 144  | 117   |
| Persons | 20  | 43  | 116  | 129  | 24  |
| Persons | 568   | 554   | 580  | 702  | 375   |
|         | Persons<br>Persons<br>Persons<br>Persons<br>Persons | Persons140Persons127Persons109Persons172Persons20 | Persons         140         117           Persons         127         159           Persons         109         92           Persons         172         143           Persons         20         43 | Persons         140         117         98           Persons         127         159         198           Persons         109         92         59           Persons         172         143         109           Persons         20         43         116 | Persons         140         117         98         106           Persons         127         159         198         249           Persons         109         92         59         74           Persons         172         143         109         144           Persons         20         43         116         129 |

\* EMEA : Europe, the Middle East and Africa

## Number of newly hired employees

|                       |        | Scope            | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-----------------------|--------|------------------|---------|--------|--------|--------|--------|--------|
| New-graduate recruits | Total  | Non-consolidated | Persons | 20     | 24     | 19     | 24     | 36     |
|                       | Male   | Non-consolidated | Persons | 12     | 11     | 10     | 17     | 21     |
|                       | Female | Non-consolidated | Persons | 8      | 13     | 9      | 7      | 15     |
| Mid-career recruits   | Total  | Non-consolidated | Persons | 119    | 92     | 77     | 64     | 31     |
|                       | Male   | Non-consolidated | Persons | 80     | 64     | 46     | 43     | 20     |
|                       | Female | Non-consolidated | Persons | 39     | 28     | 31     | 21     | 11     |

## **Employee turnover**

|          |                    | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|----------|--------------------|---------|--------|--------|--------|--------|--------|
| Japan    | Number of turnover | Persons | —      | —      | 89     | 126    | 128    |
|          | Turnover rate      | %       | —      | —      | 4.4%   | 6.4%   | 6.6%   |
| China    | Number of turnover | Persons | —      | —      | 185    | 255    | 171    |
|          | Turnover rate      | %       | —      | —      | 23.5%  | 32.4%  | 23.6%  |
| Asia     | Number of turnover | Persons | —      | —      | 72     | 71     | 79     |
|          | Turnover rate      | %       | —      | —      | 18.5%  | 17.6%  | 20.5%  |
| EMEA *   | Number of turnover | Persons | —      | —      | 90     | 117    | 124    |
|          | Turnover rate      | %       | —      | —      | 13.2%  | 15.6%  | 16.5%  |
| Americas | Number of turnover | Persons | —      | —      | 58     | 73     | 78     |
|          | Turnover rate      | %       | —      | —      | 17.1%  | 17.8%  | 22.2%  |
| Total    | Number of turnover | Persons | —      | —      | 494    | 642    | 580    |
|          | Turnover rate      | %       | —      | —      | 12.0%  | 14.9%  | 14.0%  |

The number of employees who retired between April and March of each year (including contract employees).

#### **Employee turnover** Unit FY2018 FY2019 FY2020 FY2021 FY2022 Scope Total Non-consolidated 55 55 85 Number of turnover 58 114 Persons Non-consolidated % 3.0% 3.2% 2.9% 4.6% 6.3% Turnover rate Number of voluntary turnover Non-consolidated 55 58 49 75 88 Persons 4.9% % 3.0% 3.2% 2.6% 4.1% Voluntary turnover Non-consolidated Male Number of turnover Non-consolidated Persons 40 43 42 63 79 Non-consolidated % 2.9% 3.0% 5.9% Turnover rate 3.1% 4.6% 40 43 39 57 64 Number of voluntary turnover Non-consolidated Persons % 3.1% Voluntary turnover Non-consolidated 2.9% 2.8% 4.1% 4.7% 15 15 22 35 Female Number of turnover Non-consolidated Persons 13 % Non-consolidated 3.5% 3.4% 2.8% 4.8% 7.6% Turnover rate Number of voluntary turnover Non-consolidated Persons 15 15 10 18 24 Non-consolidated % 3.5% 3.4% 2.2% 4.0% 5.2% Voluntary turnover

#### Reemployment

|                        | Scope            | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|------------------------|------------------|---------|--------|--------|--------|--------|--------|
| Reemployment applicant | Non-consolidated | Persons | 19     | 15     | 31     | 21     | 17     |
| Re-employee            | Non-consolidated | Persons | 19     | 15     | 29     | 21     | 17     |
| Reemployment rate      | Non-consolidated | %       | 100%   | 100%   | 94%    | 100%   | 100%   |

#### Average remuneration

|                      | Scope            | Unit         | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|----------------------|------------------|--------------|--------|--------|--------|--------|--------|
| Average remuneration | Non-consolidated | Thousand yen | 8,192  | 8,228  | 8,269  | 8,512  | 9,019  |

#### Human resource development

|   | Scope        | Unit            | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|---|--------------|-----------------|--------|--------|--------|--------|--------|
| The aggregate length of training sessions | Consolidated | Hours           | —      | —      | _      | 48,612 | 93,384 |
| Investment in training                    | Consolidated | Millions of yen | —      | —      | _      | 277    | 213    |

Only the cases that can be determined as training for human resource development are included in the calculation.

# Diversity, Equity & Inclusion

| Number of emplo | oyees by region |
|-----------------|-----------------|
|-----------------|-----------------|

|              | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------------|---------|--------|--------|--------|--------|--------|
| Japan        | Persons | 2,001  | 1,994  | 2,004  | 1,968  | 1,930  |
| China        | Persons | 753    | 808    | 790    | 787    | 725    |
| Asia         | Persons | 352    | 382    | 396    | 403    | 385    |
| EMEA         | Persons | 738    | 667    | 690    | 748    | 752    |
| Americas     | Persons | 229    | 257    | 349    | 409    | 352    |
| Santen Group | Persons | 4,073  | 4,108  | 4,229  | 4,315  | 4,144  |

Calculated based on the new global personnel database from FY2020.

## Employees by gender

|                 | Scope                   | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-----------------|-------------------------|------|--------|--------|--------|--------|--------|
| Ratio of female | Consolidated            | %    | _      | _      | 42.2%  | 42.6%  | 42.8%  |
| Ratio of female | Santen Group in Japan * | %    | 23.3%  | 24.2%  | 24.7%  | 24.7%  | 25.8%  |

\* Non-consolidated until FY2021

# Females in managerial positions

|                      | Scope                   | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|----------------------|-------------------------|------|--------|--------|--------|--------|--------|
| Executive            |                         | %    | 4.5%   | 9.1%   | 12.0%  | 14.3%  | 28.6%  |
| Director and manager | Consolidated            | %    | _      | —      | 38.4%  | 37.1%  | 39.0%  |
| Director and manager | Santen Group in Japan * | %    | 10.7%  | 12.6%  | 12.2%  | 13.6%  | 16.9%  |

\* Non-consolidated until FY2021

## Average annual salary by gender and rank

|                     |        | Scope                 | Unit         | FY2018 | FY2019 | FY2020 | FY2021 | FY2022   |
|---------------------|--------|-----------------------|--------------|--------|--------|--------|--------|----------|
| Total               | Male   | Consolidated          | Thousand yen | —      | —      | —      | —      | 10,408   |
|                     | Female | Consolidated          | Thousand yen | —      | —      | _      | —      | 9,606    |
| Manager             | Male   | Consolidated          | Thousand yen | —      | —      | —      | 15,686 | 17,951 🗸 |
|                     | Female | Consolidated          | Thousand yen | _      | _      | _      | 14,916 | 17,946 🗸 |
| General employee    | Male   | Consolidated          | Thousand yen | _      | _      | _      | 6,647  | 7,100 🗸  |
|                     | Female | Consolidated          | Thousand yen | _      | _      | _      | 6,052  | 6,647 🗸  |
| Total               | Male   | Consolidated          | Thousand yen | _      | _      | _      | —      | 9,380    |
|                     | Female | Consolidated          | Thousand yen | _      | _      | _      | —      | 7,419    |
| Manager             | Male   | Santen Group in Japan | Thousand yen | —      | _      | _      | —      | 13,945   |
|                     | Female | Santen Group in Japan | Thousand yen | _      | —      | —      | —      | 13,063   |
| General employee    | Male   | Santen Group in Japan | Thousand yen | _      | _      | _      | —      | 7,904    |
|                     | Female | Santen Group in Japan | Thousand yen | _      | _      | _      | —      | 6,526    |
| Permanent worker    | Male   | Santen Group in Japan | Thousand yen | _      | _      | —      | —      | 9,568    |
|                     | Female | Santen Group in Japan | Thousand yen |        |        | _      | _      | 7,610    |
| Part-time and       | Male   | Santen Group in Japan | Thousand yen |        |        |        | _      | 6,663    |
| non-regular workers | Female | Santen Group in Japan | Thousand yen |        | _      | —      | _      | 2,802    |

Executive compensation and stock options are excluded.

## Wage gender differences

|                                   | Scope                 | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-----------------------------------|-----------------------|------|--------|--------|--------|--------|--------|
| Total                             | Consolidated          | %    | _      | _      | _      | _      | 92.3%  |
| Manager                           | Consolidated          | %    | _      |        | _      | _      | 100.0% |
| General employee                  | Consolidated          | %    | _      | _      | _      | _      | 93.6%  |
| Total                             | Santen Group in Japan | %    | _      | _      | _      | _      | 79.1%  |
| Manager                           | Santen Group in Japan | %    | _      | _      | _      | _      | 93.7%  |
| General employee                  | Santen Group in Japan | %    | _      | _      | _      | —      | 82.6%  |
| Permanent worker                  | Santen Group in Japan | %    | -      | _      | —      | —      | 79.5%  |
| Part-time and non-regular workers | Santen Group in Japan | %    | _      | _      | _      | _      | 42.1%  |

The percentage of female's wages with male's wages being set at 100%. This gender differences in wages are not based on the wage system or structure.

The differences are primarily due to differences in the ratio of male to female managers and employment status.

## People with disabilities

|  | Scope                 | Unit    | CY2019.6 | CY2020.6 | CY2021.6 | CY2022.6 | CY2023.6 |
|--|-----------------------|---------|----------|----------|----------|----------|----------|
| People with disabilities( * )                        | Santen Group in Japan | Persons | 50       | 54       | 59       | 59       | 54       |
| Rate of people with disabilities( * )                | Santen Group in Japan | %       | 2.42%    | 2.62%    | 2.88%    | 2.93%    | 2.80%    |
| (Reference) Visually impaired people (actual number) | Santen Group in Japan | Persons | —        | _        | —        | 5        | 5        |

\* Follows Ministry of Health, Labor and Welfare standards

## Number of fixed-term employees

|                      | Scope                   | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|----------------------|-------------------------|---------|--------|--------|--------|--------|--------|
| Fixed-term employees | Consolidated            | Persons |        | —      | 990    | 971    | 897    |
| Fixed-term employees | Santen Group in Japan * | Persons | 130    | 112    | 122    | 106    | 106    |
| Contract employees   | Santen Group in Japan   | Persons | 163    | 181    | 181    | 182    | 193    |

\* Including the number of seconded employees to outside of group companies.

|  |   | Scope                 | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--|---|-----------------------|---------|--------|--------|--------|--------|--------|
| Special leave (paid)                       | Maternity leave   | Santen Group in Japan | Persons | 21     | 26     | 24     | 18     | 20     |
|  | Nursing care leave for a preschool child                        | Santen Group in Japan | Persons | 22     | 11     | 6      | 6      | 4      |
|  | Nursing care leave for an elderly or disabled family            | Santen Group in Japan | Persons | 4      | 0      | 3      | 3      | 1      |
| Childcare leave system                     | Childcare leave (Female)  | Santen Group in Japan | Persons | 18     | 40     | 43     | 15     | 18     |
|  | Childcare leave acquisition rate (Female)                       | Santen Group in Japan | %       | _      | _      | _      | 93.8%  | 120.0% |
|  | Childcare leave (Male)  | Santen Group in Japan | Persons | 4      | 49     | 77     | 37     | 35     |
|  | Childcare leave acquisition rate (Male)                         | Santen Group in Japan | %       | 6.1%   | 67.1%  | 135.1% | 63.8%  | 87.5%  |
|  | Return to work rate   | Santen Group in Japan | %       | 100%   | 100%   | 100%   | 100%   | 98.1%  |
| Short working-hour system<br>for childcare | Short working hours for nursing care                            | Santen Group in Japan | Persons | 32     | 31     | 29     | 21     | 22     |
| Nursing-care leave system                  | Nursing care leave  | Santen Group in Japan | Persons | 0      | 1      | 1      | 1      | 0      |
|  | Short working hours for nursing care                            | Santen Group in Japan | Persons | 0      | 0      | 0      | 0      | 0      |
| Annual paid leave reserve<br>system        | Nursing care leave for a family member                          | Santen Group in Japan | Persons | 75     | 63     | 37     | 70     | 79     |
|  | Nursing care leave for a child<br>(included in above)           | Santen Group in Japan | Persons | 38     | 39     | 12     | 30     | 36     |
|  | Childcare leave for a child of elementary school age or younger | Santen Group in Japan | Persons | 46     | 52     | 37     | 57     | 49     |

From FY2021, calculation methodology for childcare leave was revised.

## Annual paid leave

|                          | Scope                 | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------------------------|-----------------------|------|--------|--------|--------|--------|--------|
| Days granted             | Santen Group in Japan | Days | 17.9   | 18.8   | 18.0   | 19.8   | 19.8   |
| Days taken               | Santen Group in Japan | Days | 10.8   | 15.7   | 11.7   | 11.8   | 13.2   |
| Percentage of days taken | Santen Group in Japan | %    | 60.5%  | 83.5%  | 65.4%  | 59.3%  | 66.7%  |

## Volunteer leave

|                  | Scope                 | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|------------------|-----------------------|---------|--------|--------|--------|--------|--------|
| Number of people | Santen Group in Japan | Persons | 6      | 4      | 0      | 0      | 0      |

## Average overtime work per month

|                         | Scope                 | Unit        | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-------------------------|-----------------------|-------------|--------|--------|--------|--------|--------|
| Hours / month by person | Santen Group in Japan | Hours/month | 11.9   | 11.2   | 9.2    | 10.5   | 10.7   |

## **Occupational Safety and Health**

#### Number of work-related fatalities

|                                  | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|----------------------------------|---------|--------|--------|--------|--------|--------|
| All Operational Sites (Japan * ) | Persons | 0      | 0      | 0      | 0      | 0 🗸    |
| Suzhou Plant (China)             | Persons | 0      | 0      | 0      | 0      | 0      |

\* Contractors are not included. Excludes Claire Co., Ltd. and Santen Eye Care Co., Ltd.

#### Occupational accidents in each region

|                               |                          | Unit  | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-------------------------------|--------------------------|-------|--------|--------|--------|--------|--------|
| All Operational Sites (Japan) | Number of accidents *1,5 | Cases | 1      | 5      | 2      | 5      | 4      |
|                               | Frequency rate *2,5      |       | 0.24   | 1.20   | 0.54   | 1.38   | 0.56 🗸 |
|                               | Severity rate * 3,5      |       | 0.005  | 0.015  | 0.001  | 0.025  | 0.083  |
| Contractors (Japan)           | Number of accidents      | Cases | —      | —      | —      | —      | 0      |
|                               | Frequency rate *2        |       | —      | —      | —      | —      | 0.00   |
| Suzhou Plant (China)          | Number of accidents      | Cases | 0      | 0      | 0      | 1      | 0      |
|                               | Frequency rate           |       | 0.00   | 0.00   | 0.00   | 0.40   | 0.00   |
|                               | Severity rate            |       | 0.000  | 0.000  | 0.000  | 0.078  | 0.000  |
| Contractors (China)           | Number of accidents      | Cases | —      | —      | —      | —      | 0      |
|                               | Frequency rate *2        |       | —      | —      | —      | —      | 0.00   |
| Tampere Plant (Finland) *4    | Number of accidents      | Cases | 0      | 1      | —      | —      | —      |
|                               | Frequency rate           |       | 0.00   | 3.40   | —      | —      | —      |
|                               | Severity rate            |       | 0.000  | 0.010  | —      | —      | —      |
| Consolidated                  | Number of accidents      | Cases | —      | —      | —      | —      | 8      |
|                               | Frequency rate           |       | —      | —      | —      | —      | 0.77   |
|                               | Severity rate            |       | —      | _      | _      | —      | 0.038  |

\* 1 Number of accidents: In Japan and China denotes the number of accidents resulting in employees being absent from work for any length of time. In Finland, it denotes the number of accidents resulting in employees being absent from work for three or more days. Commuting disasters are not included.

Scope: All employees, including part-time employees and rehired employees, and employees seconded to domestic group companies.

From FY2022, seconded employees and domestic group companies Claire Inc. and Santen Eye Care Co are included. Contract employees are not included. Employees seconded overseas are not included from FY2022 as they are not covered by workers' compensation insurance in Japan.

\* 2 Frequency rate: Number of casualties causing industrial accidents per million aggregate actual working hours; it denotes the frequency of accidents

\* 3 Severity rate: Number of lost working days per 1,000 aggregate actual working hours; it denotes the level of severity of accidents.

\*4 Santen's own Tampere Plant was transferred to NextPharma and necessary process has been completed on September 30, 2019.

The data for 2019 shows the data up to the transfer completion date.

\* 5 An accident that occurred in FY2021 was certified as lost time injuries in FY2022, and was added to the number of occupational accidents in FY2021 and the frequency rate of lost time injuries was revised accordingly.

# Product Development and Stable Supply

### Research and development

|                                    | Scope        | Unit            | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|------------------------------------|--------------|-----------------|--------|--------|--------|--------|--------|
| R&D expenses                       | Consolidated | Millions of yen | 23,759 | 23,341 | 24,112 | 26,377 | 28,297 |
| Ratio of R&D expenses to net sales | Consolidated | %               | 10.2%  | 9.7%   | 9.7%   | 9.9%   | 10.1%  |

## Product recall

|              | Scope        | Unit  | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------------|--------------|-------|--------|--------|--------|--------|--------|
| Class I *1   | Consolidated | Cases | 0      | 0      | 0      | 0      | 0      |
| Class II * 2 | Consolidated | Cases | 1      | 3      | 0      | 1      | 1      |

\*1 Class I : Situations where the use of the product can cause serious health damage or death

\* 2 Class II : Situations where the use of the product may cause temporary or medically curable health hazards, or the risk of serious health hazards is unlikely.

## Access to healthcare

|                              | Scope        | Unit           | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|------------------------------|--------------|----------------|--------|--------|--------|--------|--------|
| Patients we have contributed | Consolidated | Million people | _      | 43     | 48     | 50     | *      |

\* TBD

## Supply chain

|   | Scope        | Unit | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|---|--------------|------|--------|--------|--------|--------|--------|
| Supplier assessment rate                            | Consolidated | %    | -      | _      | —      | -      | 93.5%  |
| Supplier training rate                              | Consolidated | %    | -      | _      | -      | -      | 87.1%  |
| ESG education rate for procurement department staff | Consolidated | %    | -      | _      | _      | _      | 100%   |

## Stakeholder Engagement

## Freedom of association

|   | Scope            | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|---|------------------|---------|--------|--------|--------|--------|--------|
| Number of union members                                   | Non-consolidated | Persons | _      | _      | _      | 1,277  | 1,263  |
| Rate of union members in the total employees              | Non-consolidated | %       | -      | _      | -      | 69.4%  | 69.9%  |
| Number of collective bargaining rights holders            | Non-consolidated | Persons | -      | _      | -      | -      | 1,263  |
| Percentage of employees with collective bargaining rights | Non-consolidated | %       | _      | _      | _      | _      | 100%   |

## Donation

|   | Scope        | Unit            | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|---|--------------|-----------------|--------|--------|--------|--------|--------|
| Amount of donations                         | Consolidated | Millions of yen | _      | _      | _      | 810    | 878    |
| Rate to consolidated core operating profits | Consolidated | %               | -      | -      | _      | 1.7%   | 2.0%   |

## Distribution of added value to stakeholders

|  | Scope        | Unit            | FY2018 | FY2019 | FY2020 | FY2021  | FY2022  |
|--|--------------|-----------------|--------|--------|--------|---------|---------|
| Shareholders                             | Consolidated | Millions of yen | _      | _      | _      | 11,998  | 12,611  |
| Employees                                | Consolidated | Millions of yen | _      | _      | _      | 50,763  | 57,063  |
| Creditors (financial institutions)       | Consolidated | Millions of yen | _      | _      | _      | 249     | 476     |
| Business partners                        | Consolidated | Millions of yen | -      | _      | _      | 143,407 | 152,144 |
| Government agencies (national and local) | Consolidated | Millions of yen | -      | _      | _      | 8,427   | 9,184   |
| Local communities                        | Consolidated | Millions of yen | -      | _      | _      | 810     | 870     |
| Environment                              | Consolidated | Millions of yen | _      | _      | _      | 392     | 371     |

## Visitors to plant tours

|                             | Unit    | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-----------------------------|---------|--------|--------|--------|--------|--------|
| Shiga Product Supply Center | Persons | _      | _      | -      | 0      | 0      |
| Noto Plant                  | Persons | -      | -      | -      | 24     | 70     |
| Suzhou Plant                | Persons | _      | _      | _      | 160    | 66     |

## Dialogue with investors and analysts

|                    | Unit  | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--------------------|-------|--------|--------|--------|--------|--------|
| Number of meetings | Times | _      | _      | _      | _      | 260    |

# **Governance Data**

## Corporate governance

|  |   | Unit    | CY2019.6 | CY2020.6 | CY2021.6 | CY2022.6 | CY2023.6 |
|--|---|---------|----------|----------|----------|----------|----------|
| Structure of Board of Directors                      | Directors                                       | Persons | 6        | 6        | 6        | 8        | 7        |
|  | Outside directors                               | Persons | 3        | 3        | 3        | 5        | 5        |
|  | Female directors                                | Persons | 1        | 1        | 1        | 2        | 2        |
| Structure of Board of Corporate Auditors             | Corporate Auditors                              | Persons | 4        | 4        | 4        | 4        | 4        |
|  | Outside Corporate Auditors                      | Persons | 3        | 3        | 3        | 3        | 3        |
|  | Female Corporate Auditors                       | Persons | 1        | 1        | 1        | 1        | 1        |
|  |   | Unit    | FY2018   | FY2019   | FY2020   | FY2021   | FY2022   |
| Meetings of the Board of Directors held              |   | Times   | 17       | 14       | 14       | 14       | 13       |
| Meetings of the Board of Corporate Auditors held     |   | Times   | 10       | 10       | 10       | 10       | 11       |
| Attendance rate for meetings of the Board of Directo | rs (Members of the Board)                       | %       | _        | 100%     | 100%     | 100%     | 100%     |
| Attendance rate for meetings of the Board of Directo | rs (Members of the Board of Corporate Auditors) | %       | _        | 100%     | 100%     | 98%      | 100%     |
| Attendance rate for the meetings of the Board of Cor | porate Auditors                                 | %       | 100%     | 100%     | 100%     | 100%     | 100%     |

# Compliance

|  | Scope        | Unit  | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--|--------------|-------|--------|--------|--------|--------|--------|
| Annual compliance education                                      | Consolidated | %     | _      | _      | _      | 99%    | 96%    |
| Major compliance violations                                      | Consolidated | Cases | _      | _      | _      | 0      | 0      |
| Consultation and reporting received                              | Consolidated | Cases | _      | _      | _      | 45     | 35     |
| Corruption or Bribery  | Consolidated | Cases | _      | _      | _      | _      | 0      |
| Discrimination or Harassment                                     | Consolidated | Cases | _      | _      | _      | _      | 10     |
| Customer Privacy Data  | Consolidated | Cases | _      | _      | _      | _      | 0      |
| Conflicts of Interest  | Consolidated | Cases | -      | -      | -      | -      | 2      |
| Money Laundering or Insider trading                              | Consolidated | Cases | -      | -      | -      | -      | 0      |
| Disciplinary actions taken                                       | Consolidated | Cases | -      | -      | -      | 2      | 6      |
| Legal actions for corruption received                            | Consolidated | Cases | 0      | 0      | 0      | 0      | 0      |
| Lawsuit filed due to legal violations                            | Consolidated | Cases | 0      | 0      | 0      | 0      | 0      |
| Breaches of client data reported to regulators                   | Consolidated | Cases | 0      | 0      | 0      | 0      | 0      |
| Regulatory complaints concerning marketing and selling practices | Consolidated | Cases | 0      | 0      | 0      | 0      | 0      |

## Information security

|                               | Scope        | Unit  | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|-------------------------------|--------------|-------|--------|--------|--------|--------|--------|
| Information security breaches | Consolidated | Cases | _      | _      | 0      | 0      | 0      |

## Policy influence

|  | Scope            | Unit            | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 |
|--|------------------|-----------------|--------|--------|--------|--------|--------|
| Political contributions                              | Non-consolidated | Millions of yen | _      | _      | _      | 4      | 4      |
| Industry and business association participation fees | Non-consolidated | Millions of yen | -      | _      | _      | 50     | 40     |
| Lobbying   | Non-consolidated | Millions of yen | _      | _      | _      | 0      | 0      |

## **Independent Assurance Report**

To Representative Director of the Board, President and Chief Executive Officer of Santen Pharmaceutical Co., Ltd.

We were engaged by Santen Pharmaceutical Co., Ltd. (the "Company") to undertake a limited assurance engagement of the environmental and social performance indicators marked with  $\checkmark$  (the "Indicators") for the period from April 1, 2022 to March 31, 223 included in its ESG (Environment, Social and Governance) Data Year Ended March 31, 2023 (the "ESG Data") for the fiscal year ended March 31, 2023.

## The Company's Responsibility

The Company is responsible for the preparation of the Indicators in accordance with its own reporting criteria (the "Company's reporting criteria"), as described in the ESG Data. **Our Responsibility** 

Our responsibility is to express a limited assurance conclusion on the Indicators based on the procedures we have performed. We conducted our engagement in accordance with the 'International Standard on Assurance Engagements (ISAE) 3000, Assurance Engagements other than Audits or Reviews of Historical Financial Information' and the 'ISAE 3410, Assurance Engagements on Greenhouse Gas Statements' issued by the International Auditing and Assurance Standards Board. The limited assurance engagement consisted of making inquiries, primarily of persons responsible for the preparation of information presented in the ESG Data, and applying analytical and other procedures, and the procedures performed vary in nature from, and are less in extent than for, a reasonable assurance engagement. The level of assurance provided is thus not as high as that provided by a reasonable assurance engagement. Our assurance procedures included:

- Interviewing the Company's responsible personnel to obtain an understanding of its policy for preparing the ESG Data and reviewing the Company's reporting criteria.
- Inquiring about the design of the systems and methods used to collect and process the Indicators.
- Performing analytical procedures on the Indicators.
- Examining, on a test basis, evidence supporting the generation, aggregation and reporting of the Indicators in conformity with the Company's reporting criteria, and recalculating the Indicators.
- Visiting one of the Company's sites selected on the basis of a risk analysis.
- Evaluating the overall presentation of the Indicators.

## Conclusion

Based on the procedures performed, as described above, nothing has come to our attention that causes us to believe that the Indicators in the ESG Data are not prepared, in all material respects, in accordance with the Company's reporting criteria as described in the ESG Data.

## Our Independence and Quality Management

We have complied with the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which includes independence and other requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior. In accordance with International Standard on Quality Management 1, we design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

/s/ Shinnosuke Kayumi Shinnosuke Kayumi, Director KPMG AZSA Sustainability Co., Ltd. Osaka, Japan July 12, 2023

Notes to the Reader of Independent Assurance Report:

This is a copy of the Independent Assurance Report and the original copies are kept separately by the Company and KPMG AZSA Sustainability Co., Ltd.

